Guernsey County, Ohio

Sequential Intercept Mapping Final Report

May 20-21, 2019

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OHIO CRIMINAL JUSTICE COORDINATING CENTER OF EXCELLENCE

Sequential Intercept Mapping

Table of Contents

Sequential Intercept Mapping	
Introduction	
Background	2 -
Values	2 -
Objectives of the Sequential Intercept Mapping Exercise	3 -
Keys to Success	
Cross-Systems Partnerships; Task Force	
Representation from Key Decision Makers; Community Investment	
Guernsey County Sequential Intercept Map	
Guernsey County Sequential Intercept Map Narrative	7 -
Intercept 0: Ultimate Intercept	7 -
Intercept I: Law Enforcement / Emergency Services	
Intercept II: (Following Arrest) Initial Detention / Initial Court Hearing	11 -
Intercept III: Jails / Courts	12 -
Intercept IV: Prisons / Reentry	13 -
Intercept V: Community Corrections / Community Support	15 -
Guernsey County Priorities	18 -
Top Priorities	18 -
Additional Resources	19 -
Participant List	21 -
Action Planning Matrix	22 -
Appendices	28 -

Guernsey County, Ohio Sequential Intercept Mapping

Introduction

The purpose of this report is to provide a summary of the Sequential Intercept Mapping and Taking Action for Change workshops held in Guernsey County, Ohio on May 20-21, 2019. The workshops were hosted at the Zane State EPIC Center with local coordination provided by the Mental Health and Recovery Services Board of Coshocton, Guernsey, Morgan, Muskingum, Noble and Perry Counties (Six County Board), along with a local planning team comprised of representatives from behavioral health and criminal justice agencies and the community. This report includes:

- A brief review of the origins and background for the workshop
- A summary of the information gathered at the workshop
- A sequential intercept map as developed by the group during the workshop
- An action planning matrix as developed by the group
- Observations, comments, and recommendations to help Guernsey County achieve its goals

Recommendations contained in this report are based on information received prior to or during the *Sequential Intercept Mapping* workshops. Additional information is provided that may be relevant to future action planning.

Background

The Six County Board and the Guernsey County Sheriff's Office requested the Sequential Intercept Mapping and Taking Action for Change workshops in November 2018 as the next logical step in moving forward with the county's Stepping Up initiative. The Sequential Intercept Mapping exercise was the first official activity of the county Stepping Up initiative and was meant to aid Guernsey County with:

- Creation of a map indicating points of interface among all relevant local systems
- Identification of resources, gaps, and barriers in the existing systems
- Development of a strategic action plan to promote progress in addressing the criminal justice diversion and treatment needs of adults with mental illness in contact with the criminal justice system

The participants in the workshop included 31 individuals representing multiple stakeholder systems including mental health, substance use treatment, human services, corrections, individuals with lived experience, peer support, law enforcement, and the courts. A complete list of participants is available in the resources section of this document. Teri Gardner, Douglas Powley and Ruth H. Simera from the Criminal Justice Coordinating Center of Excellence, facilitated the workshop sessions.

Values

Those present at the workshop expressed commitment to open, collaborative discussion regarding improving the cross-systems response for justice-involved individuals with mental illness and cooccurring disorders. Participants agreed that the following values and concepts were important components of their discussions and should remain central to their decision-making: *Hope, Choice, Respect, Compassion, Abolishing Stigma, Using Person-First Language, Celebrating Diversity, and the belief that Recovery is Possible.*

Objectives of the Sequential Intercept Mapping Exercise

The Sequential Intercept Mapping Exercise has three primary objectives:

- 1. Development of a comprehensive picture of how people with mental illness and co-occurring disorders flow through the Guernsey County criminal justice system along five distinct intercept points: Law Enforcement and Emergency Services, Initial Detention/Initial Court Hearings, Jails and Courts, Reentry, and Community Corrections/Community Support.
- 2. Identification of gaps, resources, and opportunities at each intercept for individuals in the target population.
- **3.** Development of priorities for activities designed to improve system and service level responses for individuals in the target population.

The Guernsey County Sequential Intercept Map created during the workshop can be found in this report on page 6.

Keys to Success

In addition to the items below, communities are strongly encouraged to A) identify or develop agencies and/or individuals who are champions to the cause and can serve as **boundary spanners** – spanning the gap between systems, understanding and effectively representing the needs and concerns of individuals being served and of the multiple systems involved, and effectively assisting in articulating and reconciling different points of view, B) create early opportunities for **momentum** by addressing manageable action items early in the change process, developing measurable and reasonable action plans, and recognizing that change is necessary while resisting temptation to tackle global, pervasive problems; and C) utilizing and implementing **evidence-based or evidenced-informed practices** whenever possible and practical.

Cross-Systems Partnerships; Task Force

Guernsey County stakeholders and service providers, like those from most other Ohio counties, have been involved in many collaborative projects and relationships over time. There are currently two primary cross-system collaborative teams that were identified by the local planning team and workshop participants: Criminal Justice Collaborative and Crisis Intervention Team (CIT) Training. Guernsey County Board of Commissioners also passed a *Stepping Up* resolution, a commitment on the part of the county's governmental offices to address the issue of over-representation of individuals with mental illness in the county criminal justice system. The community is strongly encouraged to consider how best to incorporate the Sequential Intercept Mapping participant group and action planning work groups into the *Stepping Up* framework and if possible into an existing structure instead of creating a new task force. If an overarching task force does not currently exist, the SIM participant group could serve as the foundation for a *Stepping Up* group, and the previously mentioned teams could be incorporated into the structure.

Individual with Lived Experience Involvement

The workshop consisted of an individual with lived experience and two family members of individuals with lived experience. The SIM group is strongly encouraged to solicit participation from additional community members and individuals with lived experience; ideally, each work group/committee will include consumer, family and/or advocate representation.

Representation from Key Decision Makers; Community Investment

- The group composition provided reasonable cross-system representation with key decision makers present for the court system, jail, and mental health system.
- Key players that were missing at the workshops: dispatch, Common Pleas representation, community based correctional facility representation, and law enforcement jurisdictions other than the Sheriff's Office.

Data Collection

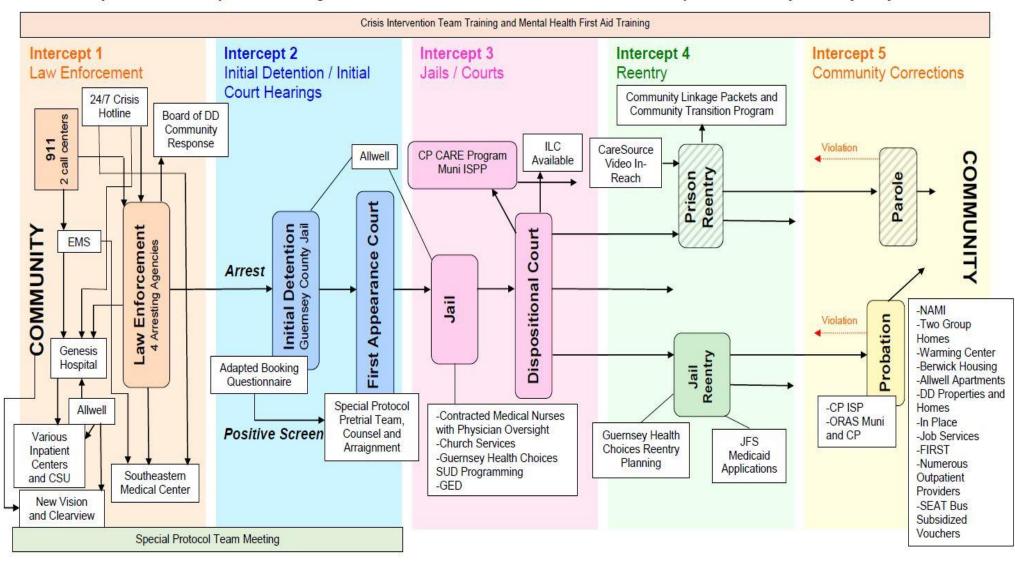
- The Guernsey County Planning Team compiled the following items to be reviewed by facilitators in preparation for the workshops and to be included in the workshop manual:
 - o Completed Community Collaboration Questionnaire
 - Guernsey County Jail Data for January December 2019
- Additional data provided by the Criminal Justice Coordinating Center of Excellence included:
 - o Six County Crisis Intervention Team Peer Review Report, June 24, 2013
 - Guernsey County Crisis Intervention Team Cumulative Training Report, with Ohio CIT Map – status of Crisis Intervention Team Development in Ohio, May 2019
 - o Six County CIT Officers Roster Project Summary Report, September 2015

Recommendations

- At all stages of the Intercept Model, seek opportunities to utilize and share data and information across systems, both public and private, that will aid in identifying and documenting the involvement of people with severe mental illness and often co-occurring disorders in the Guernsey County criminal justice system and promoting use of alternatives.
- Be strategic in collecting data. Identify and clearly define across systems the population being addressed so that a specific data set can be tracked to gauge improvement and inform the mental health and criminal justice systems of needs within the systems and needs of persons being served.

Sequential Intercept Mapping

Guernsey County, Ohio



Sequential Intercepts for Change: Criminal Justice - Mental Health Partnerships - Guernsey County May 2019

Guernsey County Sequential Intercept Map Narrative

The Sequential Intercept Mapping exercise is based on the Sequential Intercept Model developed by Mark Munetz, MD and Patty Griffin, PhD in conjunction with the National GAINS Center (Munetz & Griffin, 2006). During the exercise, participants were guided to identify gaps in services, resources, and opportunities at each of the five distinct intercept points.

This narrative reflects information gathered during the *Sequential Intercept Mapping* Exercise. It provides a description of local activities at each intercept point, as well as gaps and opportunities identified at each point. This narrative may be used as a reference in reviewing the Guernsey County Sequential Intercept Map. The cross-systems local planning team may choose to revise or expand information gathered in the activity.

The gaps and opportunities identified in this report are the result of "brainstorming" during the workshop and include a broad range of input from workshop participants. These points reflect a variety of stakeholder opinions and are therefore subjective rather than a majority consensus. In some instances, the local task force may need to seek further information from participants to clarify the context or scope of the comments.

Intercept 0: The Ultimate Intercept

The following represents evidenced based practices (EBP) and services that were highlighted during discussion of the Ultimate Intercept. This list is not meant to be an exhaustive or comprehensive roster of all EBPs and services available in Guernsey County.

- Mental Health First Aid (MHFA) training is available upon request through the Six County Board. Currently, local schools, community members, local churches, Crisis Intervention Team (CIT) trained law enforcement officers, and hospital representatives have completed the training; however, very few workshop participants have completed either MHFA or Crisis Intervention Team (CIT) training
- Guernsey County Health Department offers a parenting program for new mothers.
- NAMI of Six County serves Coshocton, Guernsey, Morgan, Muskingum, Noble and Perry Counties and
 offers Family-to-Family training. Those present at the workshop indicated that NAMI's strongest ties are in
 Muskingum County and there are challenges to maintaining a strong volunteer presence and services
 throughout all counties.
- Prior to the workshop, the CJ CCoE collated a list of services from the Six County Board website and *Community Collaboration Questionnaire* (Appendix A). Below are various EBPs and services taken from that list that can service the target population.
 - Allwell Behavioral Health Services provides a 24/7 crisis hotline, an 8-bed crisis stabilization facility in Zanesville, 24/7 crisis assessments at designated safe sites, motivational interviewing, dialectical behavior therapy (DBT), cognitive behavioral therapy (CBT) trained staff and models within day treatment, Coordinated Specialty Care for FIRST Episode Psychosis, peer support specialists, individual, group and family therapy, psychiatric services, case management, and a social drop-in center, In-Place, Monday-Thursday for \$2/month.
 - Guernsey Behavioral Health Choices provides individual counseling, *Thinking for a Change*, Women's Trauma Group, Be Aware, Clean Start, intensive outpatient treatment with the Matrix Model, Relapse Prevention, vivitrol, Living in Balance, Integrative and Family System Treatment (IFAST), Children of Addicts, and Family and Friends of Addicts.
 - People to People provides case management, and individual and family therapy.
- Various other service agencies are available within Guernsey County but were not represented at the workshop, including:
 - Cedar Ridge Behavioral Health Solutions
 - Southeastern Ohio Counseling Center, LLC
 - Forensic Diagnostic Center of District Nine
 - Muskingum Valley Health Centers federally qualified health center
 - Family and Children's First Council
 - Guernsey County Senior Citizens Center, Inc.

Intercept 0 – Identified Gaps

- Services for senior citizens
- Community awareness of services
- Collaboration between agencies (including after hours)
- Services for families

Intercept 0 – Identified Opportunities

CareSource referrals to the FIRST program

Recommendations

Guernsey County has a lot of good programming and may benefit from engaging a wider base of community members in its efforts. This can start with widespread community messaging and outreach and evolve to enhanced involvement by individual and private entities.

Intercept I: Law Enforcement / Emergency Services

In Guernsey County, law enforcement is accomplished by the County Sheriff's Office, Ohio State Highway Patrol, and local law enforcement agencies in various towns or cities. Law enforcement options for responding to people with mental illness include advise, summons, arrest, transport to county jail, referral to provider agencies, involuntary civil commitment (pink slip), referral to hospital emergency departments, or a combination of these options.

Dispatch / 9-1-1

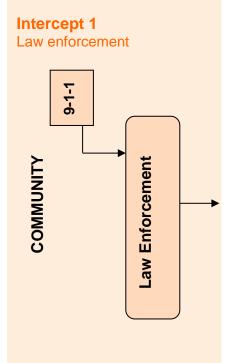
- Guernsey County has two call and dispatch centers: Guernsey County Sheriff's Office Communications Division and Cambridge Police Department; each center is responsible for dispatching police, fire and emergency medical services (EMS) for their jurisdiction.
- Both call and dispatch centers utilize scripts and code 76 for mental health and suicide related calls. Otherwise, there is not a formal data collection process, re: mental illness or CIT encounters.
- There is currently no formal training of dispatchers re: mental illness and/or the CIT model.

Law Enforcement and Crisis Intervention Team model

According to the Ohio Peace Officer Training Commission (OPOTC) County

Agency Report issued March 2019, Guernsey County has four Law Enforcement Agencies: Byesville Police Department, Cambridge Police Department, Guernsey County Sheriff's Office, and Senecaville Police Department, with an estimated 57 full-time officers.

- As of June 2019, the Six County CIT training program has held thirteen courses, with annual CIT training averaging 25-30 participants. Half of the law enforcement agencies have participated in CIT training, which is a 40-hour course composed of lectures, interactions with mental health consumers and services, and scenario-based roleplays including practice of de-escalation skills. Records indicate that seventeen full-time officers have completed CIT training. Two law enforcement agencies have not participated in CIT training: Byesville Police Department and Senecaville Police Department.
 - o Mental Health First Aid is incorporated within the CIT curriculum.



- EMS and fire personnel are not involved in the 40-hour CIT course.
- Law enforcement has a list of pre-determined questions designed for individuals with special needs with the goal of determining if an individual is involved with the mental health and/or developmental disabilities systems. If individuals are involved with either system, law enforcement will try to contact their service provider. Law enforcement will also try to notify the court bailiff of mental health or developmental disability concerns and participates in quarterly meetings sponsored by the municipal court with probate, Board of Developmental Disabilities, and mental health providers to discuss high need cases.
- Typically, if an individual is intoxicated, officers will try to identify and contact current their service provider.
- EMS normally co-responds for suicide attempts and threats or other situations involving harm or potential harm; law enforcement will secure the scene before EMS arrives. EMS will only transport to Genesis HealthCare System or Southeastern Ohio Regional Medical Center when individuals are a threat to themselves; individuals that are a threat to others will be transported by law enforcement.
- Guernsey County Sheriff's Office utilizes pink-slips and will transport individuals to Genesis HealthCare System. Cambridge Police Department utilizes pink-slips and will transport individuals to Southeastern Ohio Regional Medical Center for medical clearance and referral for evaluation.
- The use of citations/summons in place of arrest is dependent upon offense. There is no formal agreement with the court, but officers exercise discretion.
- The Guernsey County Board of Developmental Disabilities provides a 24/7 hotline for law enforcement and a community response unit for individuals currently involved in the developmental disabilities system. Law enforcement will try to identify those individuals and can request the community response unit to the scene.
- There is currently no formal or widespread collection of CIT data.

Crisis Services

- The county does not have a 24/7 drop-off crisis stabilization center or mobile crisis team for mental health concerns.
- Allwell Behavioral Health Services provides a 24/7 crisis hotline, an 8-bed crisis stabilization facility in Zanesville, and 24/7 crisis assessments at designated safe sites.
 - The crisis hotline will provide warm-hand-offs to law enforcement, Southeastern Ohio Regional Medical Center and Genesis HealthCare System.
 - The crisis stabilization facility is a voluntary unit and is only available to individuals that have completed a crisis assessment with Allwell Behavioral Health Services.

Hospitals / Emergency Rooms / Inpatient Psychiatric Centers

- Allwell issues the orders to convey for affidavits to civil commitment. Orders are to evaluation, typically at Genesis HealthCare System in Zanesville, which has a full-time psychiatric nurse, and possibly to commitment at Genesis, which has a free-standing psychiatric unit. The Guernsey County Sheriff's Office typically transports to Genesis on pink slips as well. If individuals are transported elsewhere, then Allwell provides the evaluation and referral to placement.
 - The Sheriff's Office is required to transport on the order to convey and the transporting officer must wait for medical clearance to transport to placement.
- The state hospital is Appalachian Behavioral Healthcare in Athens. Those present at the workshop indicated that civil commitments and jail referrals receive higher priority and the state hospital prefers to refer individuals with private insurance to private psychiatric hospitals.
- The only hospital and Emergency Department in Guernsey County is Southeastern Ohio Regional Medical Center; typically, this hospital is utilized by family members and Cambridge Police Department.
 - Hospital staff will conduct a medical screen. Individuals that have medical clearance concerns are placed in the intensive care unit (ICU) for a 24-hour holding period until they can be assessed and referred to an appropriate psychiatric care unit.

Detoxification

• Currently there are no detoxification units in Guernsey County and no out of county services are available after-hours.

- Genesis HealthCare System, through a contract with the New Vision program, provides a 10-bed withdrawal management unit during business hours for men and women who meet criteria; pregnant women are not eligible. The average length of stay is 3-5 days. The program shares beds with the medical surgical unit; therefore, the number of beds can vary.
- Perry Behavioral Health Choices, through its Clearview program, provides a 10-bed withdrawal management
 program during business hours for individuals who meet criteria; average wait time for an available bed is 12 days and average length of stay is 3-5 days. The program is often used as a step-down from New Vision.
 All eligible individuals must be screened by a physician prior to acceptance; individuals can be admitted afterhours; however, this does not occur often, and law enforcement cannot drop someone off at this location.

Probate

• Allwell Behavioral Health Services is contracted to provide evaluations for civil commitment orders to convey affidavits. Guernsey County Sheriff's Office is required to provide transportation on these orders.

Veterans

- Allwell Behavioral Health Services pre-screens for veteran status and will refer to various veteran services.
- The Chillicothe VA Medical Center in Ross County operates from 7:00 AM 8:00 PM. They do not accept emergency patients, but provide medical services, medication management, and case management.
- The Dayton VA Medical Center in Montgomery County provides medical and mental health care, home and community health programs, and various other services.

Intercept I Gaps

- Local detoxification services with 24/7 access; need for detox is forcing arrests and jail stays
- Mobile crisis services for mental health
- No sharing of outcomes from hospital to law enforcement
- Cambridge Police Department has not participated in CIT training for a couple years; smaller agencies do not participate
- Crisis screeners not available locally or afterhours, which affects response time
- Most inpatient services will not accept individuals until they are medically cleared
- Linkage from Genesis to community resources
- CIT encounter form
- **CIT** training for dispatch, EMS and fire personnel
- Veteran screening by law enforcement
- Law enforcement wait times at hospitals for medical clearance
- Timely access to the state hospital

Intercept I Opportunities

- More detoxification beds should open up at New Vision after new medical surgical beds are installed on June 24, 2019
- Goal of the Guernsey County Sherriff's Office to train all officers and dispatchers in CIT
- Memorandum of understanding with Allwell Behavioral Health Services and the Guernsey County Sheriff's Office for transport on pink slips

Recommendations

Have the CIT Steering Committee devise a plan to address the CIT program development gaps, to include companion trainings for first responder partners, e.g., dispatch, EMS, fire and a consistent approach to data collection and information sharing.

Intercept II: (*Following Arrest*) Initial Detention / Initial Court Hearing

Initial Detention

 Guernsey County Jail is the only full-service detention facility and averages five bookings per day. An estimated 39% of the jail population are pretrial detainees. Currently, the jail utilizes Intellitech Booking Software (IMACS) as the jail automated system; however, the jail will be switching to SOMA in the near future.

The jail pre-screens all potential inmates before acceptance into the facility. Upon acceptance, the booking officer completes a booking questionnaire created by the Cambridge Municipal Court special protocol team (Magistrate Liston, Allwell Behavioral Health Services, Board of Developmental Disabilities, pretrial services, and defense counsel), which includes questions pertaining to mental health services, Services and Support Administrator (SSA) services, current and past medications, hospitalizations, and guardianships. If individuals answer yes to any of the questions, they are referred to the Special Protocol Team.

- Within 72-hours, all individuals must receive an in-depth medical screening conducted by nursing staff.
- Jail medical staff consists of one contracted full-time nurse available during business hours Monday through Friday 8-4, two contracted part-time nurses available on weekends, and one physician that provides oversight of nursing staff and medications but is not available on site at the jail. There are no 3rd shift nurses, i.e., no overnight medical staff. Those present

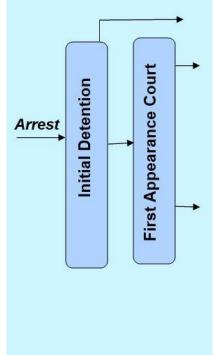
at the workshop indicated that the full-time nurse is good at addressing mental health concerns. Mental health services are utilized as needed from outside providers.

- Outside medications are permitted and verified. If an individual does not come in with medications, the physician will determine needed medications. Those present at the workshop stated that nurses will provide medication injections; however, it was unclear which injectable medications are allowed.
 - Guernsey County does take advantage of the funds available through the Ohio Department of Mental Health and Addiction Services to fund medication access in the jail.

Arraignment

- Guernsey County has one Municipal Court located in Cambridge that staffs one Magistrate and one Judge. All felony and misdemeanor initial hearings take place in this court via a Magistrate.
- The court offers two arraignments tracks:
 - The Special Protocol is available for individuals that answer yes to any question within the booking questionnaire, which is designed to identify individuals already involved with mental health and/or developmental disability services. The track includes a team of two volunteer defense attorneys, Assistant Law Director, Magistrate Liston, probation department, pretrial services, and mental health, substance use and developmental disabilities system representation. Prior to arraignment, the team meets and an attorney is appointed. Individuals attend an in-person arraignment and the team tries to connect individuals to services, have them released without bond, and place them on pretrial supervision. At the time of the workshop, 2-7 individuals were referred to this track per week including both misdemeanor and felony arrestees. Currently the team is collecting some data and outcomes; those in attendance agreed that the protocol is making a big difference in the jail population.
 - The Special Protocol Team meets quarterly to discuss participants with higher needs.
 - Regular arraignment is available for individuals that are not identified for the Special Protocol Team and those summoned to court. The arraignment is held via video and utilizes the regular court process.

Intercept 2 Initial detention / Initial court hearings



- The Municipal Court Pretrial services began one year ago and has two bond officers that oversee the supervision of individuals on electronic monitoring and bail conditions; pretrial services is moving away from utilizing monetary bonds. Currently, pretrial services are not available for all jail inmates; however, the bond officers will complete a verification upon request.
- Currently, there are no considerations for dropping felony charges. The Assistant Law Director is part of the court review team but is reluctance to drop felony charges unless individuals are involved in the developmental disabilities system.
- Screening for probation-based or post-sentence programs does not occur at initial hearing.
- The county does not have a Public Defender's office. Typically, individuals do not have legal representation at initial hearing unless counsel is retained, or the individual is processed using the special protocol.

Intercept II – Identified Gaps

- Jail medication policies and practices
- Validated screening for serious and persistent mental illness to identify individuals not yet involved in the mental health system at the jail and court
- Strengthening relationships between courts and NAMI of Six County
- Opportunities to identify individuals who could be transferred from criminal justice system to probate/civil system, e.g., evaluation and treatment vs. competency determination and restoration
- Housing services to meet the needs of those identified through the court's special protocol
- Timely access to state hospital

Intercept II – Identified Opportunities

- Pretrial services create a prime opportunity to identify alternatives earlier
- Training regarding developmental disabilities and mental health concerns

Recommendations

- Select and implement a valid screening tool to be administered at the time of booking in the county jail. Not only will this aid in collecting baseline data, but screening results can help with additional referrals to the Special Protocol Team.
- Clarify the policy and practices regarding long acting injectable medications in jail.
- Consider utilizing assigned defense counsel at the initial hearing process for individuals not in the Special Protocol Team.

Intercept III: Jails / Courts

Jail

- The Guernsey County Jail's rated capacity is 66 and average population is 102. The jail allots 54 beds for males and twelve beds for females. Those present at the workshop indicated that a large number of inmates are on probation violations.
- Individuals with serious mental illness can be separated from the general population but only when the individual's mental health has declined; there is not a dedicated housing unit specific to mental illness and ten individuals can be housed in booking cells. The goal is to stabilize the individual and return them to general population. Individuals with developmental disabilities are segregated from the general population.

- Individuals that are taken off psychotropic medications are placed on suicide watch and housed in booking cells, and staff contacts Allwell Behavioral Health Services for an assessment. At the time of the workshop, eight individuals were on suicide watch.
- Individuals that are in active withdrawal are housed within general population.
- Allwell Behavioral Health Services provides an intensive treatment program, counseling services as needed, and will help medical staff complete assessments and provide medications.
- Guernsey Behavioral Health Choices provides a substance use intervention group.
- The jail also has General Educational Development (GED), and faithbased programming.
- Those present at the workshop indicated that new Correction Officers tend to perceive and address mental illness differently than veteran Correction Officers, although no specific examples were provided.

Court

- Intervention in Lieu of Conviction is utilized in Common Pleas for substance use and mental health, and in Municipal Court for substance use; typically, individuals are involved in the program for one year.
- Municipal Court and Common Pleas Court have an Intensive Supervision Probation Program (ISPP). The Municipal Court program provides weekly meetings.
- Common Pleas Court offers the Court Assisted Recovery and Education (CARE) program, which is a voluntary post dispositional non-certified drug

court that utilizes graduated sanctions and offers plea negotiations. At the time of the mapping, seven individuals were enrolled; individuals can participate for up to two years. Individuals with serious mental illness are eligible for the program; however, the program does not provide mental health screenings.

Intercept III – Identified Gaps

- No on-site services in jail, no continuity of treatment, and no trauma screening
 - Limited access to medications
- Peer support services across all intercepts
- Jail staffing is short by ten people
- Jail is at nearly double the capacity

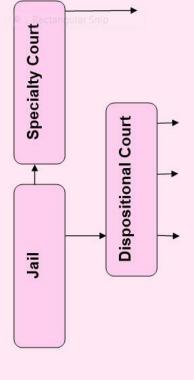
Intercept III – Identified Opportunities

Muskingum and Coshocton utilizing peer support services; perhaps Guernsey County could replicate

Recommendations

- To improve and verify estimates of the numbers of individuals with mental illness in the jail, stakeholders should agree on a working definition of the target population or adopt the state's *Stepping Up* definition and agree upon data points for measuring the target population.
- Increase access to services in the jail and clarify the jail's policies on medication access and prescribing policies. Make efforts toward consistency in medication adherence.

Intercept 3 Jails / Courts



Intercept IV: Prisons / Reentry

Prison

- Adult Parole Authority has regular contact with the jail.
- Community Linkage referrals from the Ohio Department of Mental Health and Addiction Services (OMHAS) regarding individuals with serious mental illness returning from prison to the community are sent to Allwell Behavioral Health Services. In calendar year 2018, OMHAS completed five mental health and three dual disorder referrals to Guernsey County.
- The Community Transition Program (CTP) of CareSource and the Ohio Department of Rehabilitation and Correction (ODRC) completed screening and assessment for substance use disorders and sent referral packets to Guernsey Behavioral Health Choices. In calendar year 2018, CareSource completed fourteen referrals to Guernsey County (and shared the three dual disorder referrals).
- CareSource provides video in-reach services to CTP and non-CTP participants prior to release. CareSource staff will review transition plans, provide referrals to primary care physicians and mental health services, and linkage to vivitrol.
- Upon request, Allwell Behavioral Health Services in Noble County will provide in-reach services.
- The county utilizes Eastern Ohio Correction Center for males in Wintersville (Jefferson County) and Eastern Ohio Correction Center for females in Lisbon (Columbiana County).
- Guernsey County Reentry Coalition provides regional quarterly meetings.

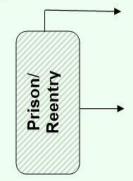
Jail

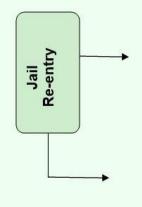
- Scheduled releases occur between 6:00 AM 7:00 AM; unscheduled releases occur at the time of the court's order of release.
- If individuals bring outside medication with them, they can be released with all that remains; however, individuals that begin medication while incarcerated are not released with a prescription or remaining medication. In addition, individuals that begin medication while at Appalachian Behavioral Healthcare and are released from jail may not be released with remaining medication.
- Individuals that are court-ordered to programs at Guernsey Behavioral Health Choices receive reentry planning. Otherwise, the jail does not provide a formal discharge process or reentry plan.
- Several services are available upon request, including:
 - o Allwell Behavioral Health Services will complete assessments and provide referral to services
 - Municipal Court Chief Bailiff and Common Pleas Probation Officers will meet with individuals prior to release
 - o Guernsey County Job and Family Services will help with Medicaid applications

Intercept IV – Identified Gaps

- Transportation
- Citizens Circle and/or other reentry support services and activities to address basic and immediate needs (closest is Tuscarawas County)
- No Veterans Justice Outreach (VJO) in-reach or relationship
- Assisted Outpatient Treatment
- No medications upon release unless it is brought in with the individual

Intercept 4 Reentry





Intercept IV – Identified Opportunities

- Excellent VJO experience in Muskingum County
- Use of Guernsey County Job and Family Services upon release from jail OhioMeansJobs, and other services are readily available

Recommendations

- Review the jail's release policies pertaining to the provision of medications upon release. If needed, shore up practices to ensure that all individuals with significant health and mental health needs have ample medications to bridge the gap from release to provider appointments.
- Establish formal discharge planning protocols for individuals leaving the jail. This could include an adjustment in the release time to business hours when case management, transportation and other service appointments are more readily available.

Intercept V: Community Corrections / Community Support

Probation

- Municipal Court has four Probation Officers with a caseload average of 200. One officer has the ISPP caseload with a caseload average of eight. Acceptance to the program is based on risk and approved by the Judge at sentencing; individuals must be willing and able to participate, and individuals with serious mental illness are eligible; however, the program is not designed for them. Individuals meet weekly with the treatment team and Judge. Guernsey Behavioral Health Choices is the contracted treatment provider and provides intensive treatment.
 - Ohio Risk Assessment System (ORAS), trauma screening, and mental health and substance use assessments are utilized as needed. The officers have specialized training but there are not specialized caseloads for individuals with mental illness.
- Common Pleas has six Probation Officers. Two have specialized caseloads – one for ISPP, CARE program and Intervention in Lieu of Conviction, and one for pre-sentencing investigation (PSI). PSI includes ORAS, and mental health and substance use screening. The officers have specialized training but there are not specialized caseloads for individuals with mental illness.

Parole

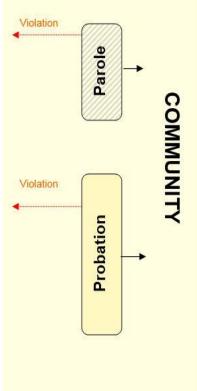
• Currently, one Parole Officer is assigned to Guernsey County and has regular contact with the Guernsey County Jail.

Community Supports

The following represents services, agencies and programs that were highlighted during the workshop and is not meant to be an exhaustive or comprehensive roster of all community supports available in Guernsey County.

- Family and Children's First Council meets every two months to discuss various services and events.
- Allwell Behavioral Health Services offers various services and programs. These existing services were highlighted:
 - o Family Wellness Program provides parenting skills
 - C.O.R.E. Program provides services for those in paid training and has agreements with businesses throughout the region to train those enrolled in custodial and lawn care skills.





- In Place offers transportation for appointments and services at designated pick-up and drop-off locations.
- Throughout Guernsey County, at least five food pantries are available. These existing services were highlighted:
 - Grace Pantry last Friday of the month
 - Stop Line Church Thursdays
 - Salvation Army by appointment only
 - United Methodist Church by appointment only
- Guernsey County Job and Family Services offers transportation vouchers, transportation through Medicaid, OhioMeansJobs, and Opportunities for Ohioans with Disabilities (OOD) representative.
- Job coaching and development is available through Goodwill, Cedar Right and Support Opportunities.
- Southeast Area Transit offers subsidized vouchers for individuals with a physical or mental illness. To
 receive these services, individuals must complete a form and receive a signature from their service
 provider.
- CareSource offers transportation services for clients for medical and Guernsey County Job and Family Services' appointments.
- Housing was identified as a significant gap for Guernsey County. Those present at the workshop indicated that the community lost two 16-bed group homes in the past year. These existing services were highlighted:
 - Two 16-bed residential status II mental health group homes with case management
 - Berwick Hotel offers subsidized housing for disabled senior citizens
 - Called to Freedom Fellowship offers a 30-bed warming center from 8:00 PM 8:00 AM
 - Allwell Behavioral Health Services provides permanent housing and twelve apartments with an individual with lived experience as the apartment manager
 - Guernsey County Board of Developmental Disabilities offers ten properties for individuals with co-morbid disorders

Intercept V – Identified Gaps

- Housing
 - Shelter for individuals with criminal charges
 - Transitional housing, especially for individuals released from the hospital
- Services to address needs of individuals in transitional and permanent supported housing
- Capacity of Probation Officers
- Shortage of defense counsel
- Employment services; capacity of job coaching vendors

Intercept V – Identified Opportunities

Eight units of housing – Aspen Green – apartments

Recommendations

Probation officers providing supervision and services to individuals with mental illness should receive special training related to mental illness.

Priorities for Change

Guernsey County, Ohio

Guernsey County Priorities

Upon completion of the *Sequential Intercept Mapping*, the assembled stakeholders reviewed identified gaps and opportunities across the intercepts and then proposed priorities for collaboration in the future. After discussion, each participant voted for their top three priorities.

Listed below are the results of the voting and the priorities ranked in order of voting preference, along with issues or information associated with each priority as brainstormed by the large group which all agreed need to be considered by each sub-committee.

Top Priorities for Change

- 1. Collaboration Between Agencies (Including After Hours)
- 2. Jail Medication Policies and Practices
- 3. Housing
- 4. Local Detoxification Services
- 5. Criminal Justice Transfer to Civil Commitment Options

Other Priorities - items receiving one or more votes during the prioritization process

- Transportation (4 votes; Intercept 4)
- Strengthening relationships between courts and NAMI of Six County (3 votes; Intercept 2)
- Community awareness of services (2 votes; Intercept 0)
- Local crisis screeners not available locally and afterhours for a quicker response (2 votes; Intercept 1)
- Most inpatient services will not accept individuals until they are medically cleared (1 vote; Intercept 1)
- Cambridge Police Department has not participated in CIT training for a couple of years; smaller agencies do not participate (1 vote; Intercept 1)
- Jail is over capacity (1 vote; Intercept 3)
- No on-site services in jail, no continuity of treatment, and no trauma screening (1 vote; Intercept 3)
- Jail staffing is short by ten people (1 vote; Intercept 3)
- Employment services (1 vote; Intercept 5)

Parking Lot Issues

- Funding
- Workforce shortage (Guernsey County Sheriff's Office and the behavioral health field)

Additional Resources

Treatment Advocacy Center	www.treatmentadvocacycenter.org
University of Memphis CIT Center	www.cit.memphis.edu
Vera Institute of Justice	www.vera.org
Veterans Justice Outreach	www.va.gov/HOMELESS/VJO.asp

Sequential Intercept Mapping Guernsey County, Ohio | May 20-21, 2019

Participant Roster

Name	Title	Organization	Email
Jennifer "Maggi"	County Director	Allwell	jault@allwell.org
Ault			
Joel Blue	Prosecutor	Guernsey County Prosecutor's Office	jblue@guernseycounty.org
Sarah Blue			Srw222@gmail.com
Melissa Bright	Assistant Prosecutor	Guernsey County Prosecutor's Office	mbright@guernseycounty.org
Brian Byorth	Regional Administration	Ohio Department of Rehabilitation and Correction	Brian.byorth@odrc.state.oh.us
Kim Conrath	City of Cambridge Code Enforcement Officer	CHOICES Coalition	codenforcement@cambridgeoh.org
Misty Cromwell	Associate Director	Mental Health and Recovery Services Board of Coshocton, Guernsey, Morgan, Muskingum, Noble and Perry Counties	mistyc@mhrs.org
Randi Ernest	Program Director	Country Garden/Liberty Manor	Randi.ernest@mha.ohio.gov
Kaleb Haramy	Health Partner Manager	CareSource	Kaleb.haramy@caresource.com
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Mary Beth Holler	Legal Assurance Administrator	Appalachian Behavioral Healthcare Hospital	Marybeth.holler@mha.ohio.gov
Kathleen Jamiel	Director	Guernsey County Job and Family Services	Kathleen.jamiel@jfs.ohio.gov
Dawn Lichtner	RNTL CARE4U	CareSource	Dawn.lichtner@caresource.com
Teresa Liston	Magistrate/Court Administrator	Cambridge Municipal Court	tliston@cambridgemunicipalcourt.com
Michelle Martin	Behavioral Health Regional Coordinator	CareSource	Michelle.martin@caresource.com
William McPeek		Allwell	bmcpeek@allwell.org
Kate Paul	Assistant Director	Guernsey Health Choices	kpaul@guernseyhealthchoices.org
Margaret Quinn			pquinnyarsh@yahoo.com
Pat Quinn	Vice President	NAMI of Six County	pquinnyarsh@yahoo.com
Paul Quinn	President	NAMI of Six County	pquinnyarsh@yahoo.com
Patsy Robbins	Licensed Social Worker	CareSource	Patsy.robbins@caresource.com
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Jamie Rominger	Legal Assistant	Guernsey County Prosecutor's Office	jrominger@guernseycounty.org
Elaine Shuster	System Manager	Mental Health and Recovery	eshuster@mhrs.org
		Services Board of Coshocton,	
		Guernsey, Morgan, Muskingum,	
		Noble and Perry Counties	
Theresa Snyder-	Executive Director and	Perry Behavioral Health Choices	Tsnyder@perrybhc.org
Kane	Medical Manager		
Jim Stoney	Lieutenant	Guernsey County Sheriff's Office	j.stoney@guernseysheriff.com
Ashley Taylor	Service Coordinator	Genesis Hospital – New Vision	ataylor@specialcarecorp.com
Bonnie Taylor	Crisis Unit Director	Allwell	btaylor@allwell.org
Karen Wiggins	Executive Director	Guernsey Health Choices	kwiggins@guernseyhealthchoices.org
Mike Wiggins		Country Garden/Liberty Manor	Mike.wiggins@mha.ohio.gov
Jeremy Wilkinson	Major	Guernsey County Sheriff's Office	j.wilkinson@guernseysheriff.com

Observer Roster

Name	Title	Organization	Email
Patti Fetzer	Director	BeST Center	pfetzer@neomed.edu

Ρ	Priority Area 1: Collaboration Between Agencies (Including After Hours)				
С	bjective	Action Step		Who	When
1.	Explore opportunities/roles of the Mental Health and Recovery Services Board with already established coalition	В.	Schedule a meeting with the Directors of Mental Health and Recovery Services Board Create directory of coalition, committees and agencies that need to share information Determine "umbrella" committee	Collaboration Committee	August/September 2019
2.	Increase data list	A.	After lead committee is established, set up a meeting with Guernsey, Monroe, Noble United Way to discuss need to implement and provide the 211 system		October 2019
3.	Increase follow-up by providers to the established provider	A.	Create follow-up process and form for staff to fax	Allwell Staff and Partners	

Priority Area 2: Jail Medication Policies and Practices				
Objective	Action Step	Who	When	
1. Determine medications that can be given while in jail	 A. Schedule a meeting with Dr. Kourty to determine prescribing methods 	Jim Stoney (Jail Administration)	June 20, 2019	
	B. Schedule a meeting with Dr. Kourty to talk with medical directors of Appalachian Behavioral Healthcare Hospital and Genesis Hospital to discuss prescribing protocols	Maggi Ault (Mental Health)	July 25, 2019	
	C. Jail Administrator will provide education to external stakeholders on grievance process (this may be used when a medication is not being administered as prescribed – this education may occur at Criminal Justice Collaborative meetings)	Jim Stoney (Jail Administration)	August 22, 2019	
	D. Invite drug and alcohol representative (Karen Wiggins)	Tanya Hitchens (Developmental Disabilities)	June 20, 2019	
2. Determine what medications can leave the jail with a person. Increase	 A. Schedule a meeting with Dr. Kourty to determine "medical necessity" for medications to determine what will be provided upon release 	Jim Stoney (Jail Administration)	June 20, 2019	
medications supply upon release to 3-5 days	 B. Jail Administrator and jail nurse will review process for medication supply and release protocol 	Jim Stoney (Jail Administration)	August 22, 2019	

Pr	Priority Area 3: Housing				
Ot	ojective	Action Step	Who	When	
1.	Determine status and need of local warming shelter	 A. Set up meeting with Bob and Marcia Hollins B. Number of chronically homeless individuals that are cycling through the shelter 	Mike Wiggins (phone call)	May 31, 2019	
2.	Collect local data to identify housing needs	A. Identify number of those incarcerated that have mental health needs and are homeless (jail and prison)B. Contact Noble Prison to determine housing needs	Sarah Blue and Mike Wiggins	June 21, 2019	
3.	Review GAINS (Gather, Assess, Integrate, Network and Stimulate) Reentry Checklist and Sandusky's reentry pamphlet	A. Provide examples of available resources	Misty Cromwell	June 21, 2019	
4.	Determine local capacity to assess levels of care for housing needs	A. Contact local behavioral health providers and Adult Parole Authority to assess ability to address housing needs of their clients	Jamie Rominger	June 21, 2019	
5.	Explore possibility of purchasing property from local county or property owners to establish a	 A. Contact local authorities to determine pathways available to purchase housing 	Sarah Blue, Mike Wiggins and Jamie Rominger	November 2019	
	transitional housing unit	B. Determine funding streams available	Misty Cromwell	November 2019	
6.	Identify housing data collection resources	A. Contact Sally Luken	Misty Cromwell	June 21, 2019	
		B. Provide resources to the planning group at next meeting	Misty Cromwell	June 21, 2019	
7.	Maintain working subgroup	A. Meet quarterly	Sub-group	June 5, 2019 then quarterly	

Pr	Priority Area 4: Local Detoxification Services					
Ob	ojective	Action Step	Who	When		
1.	Advocate for local detox at Southeastern Medical Center	 A. Present data to Cheryl Herbert (Hospital Chief Executive Officer) 	Karen Wiggins – gather data from Breakthrough, jail, emergency medical services and overdoses	May 31, 2019		
			Ashley Taylor – gather New Vision data	May 31, 2019		
			Theressa Snyder-Kane – gather data from Clearview	May 31, 2019		
			Karen Wiggins and Kathy Jamiel – schedule meeting and present to hospital with support from community stakeholders (law enforcement and prosecutor)	June 28, 2019		
2.	Educate community of detox services in outlying counties	 A. Visit community agencies to provide education Major Wilkinson Lt. Jim Stoney Nicole Caldwell – Children Services Common Pleas Court Probation Job and Family Services Allwell 	Ashley Taylor	June 28, 2019		

Priority Area 5: Criminal Justice Transfer to Civil Commitment Options				
Objective	Action Step	Who	When	
1. Explore other/additional avenues for those in (possibly) Municipal Court (Assisted Outpatient Treatment and/or hospitalization?)	 A. Catch individuals from Judge Liston's court who are identified as needing additional mental health services a. Data = how many individuals? B. Identify buy-in/interest a. Judge Liston – Judge Bennett C. Criminal Justice Collaborative a. Discuss next meeting D. Fairfield – Guernsey (Probate Court to contact Guernsey Probate Court or Judge Liston) 	Judge Liston Dr. Jamrose, Mary Beth Holler and Melissa Bright Mary Beth Holler to contact Melissa Bright with information on Fairfield County	June 5, 2019	

Appendix

Appendix A

Guernsey County: Evidenced-Based and Promising Practices

Allwell Behavioral Health Services - Guernsey Counseling Center - Six County Board Website and CCQ

- Emergency services: 24/7 hotline; 8-bed crisis stabilization facility; 24/7 crisis assessments at designated safe sites
- Social drop-in center: In-Place Drop-In Center; operates Monday-Thursday for \$2 a month
- Vocation, employment and work programs: C.O.R.E provides services for those in paid training and has agreements with businesses throughout the region to train those enrolled in custodial and lawn care skills
- Personal growth: groups
- FIRST
- Assessment and evaluation
- Psychiatric services
- Community support and case management
- Prevention and wellness
- Crisis intervention
- Peer support
- Counseling and therapy: motivational interviewing, DBT, and CBT
- Managed care services
- Consultation and education
- Employee assistance
- Children, family and adult services: Survival Signs
- Intensive treatment within Guernsey County Jail

Guernsey Behavioral Health Choices (SUD) - CCQ

- Outpatient individual counseling
- **Family-based intensive services**: family based team that works with individuals with SUD to identify key people/supports
- Groups: open and closed groups
 - **Closed Groups**: Thinking for a Change and Women's Trauma Group
 - Open Groups: IOP (Matrix Model), Relapse Prevention (EBP), MAT/Vivitrol, Adult Treatment Group, Living in Balance (EBP), Driver Intervention Program, and Integrative and Family System Treatment (IFAST)
 - Support and Education Groups: Mommy and Me, Children of Addicts, and Family and Friends of Addicts

People to People - CCQ

- Therapy for Depression and Anxiety
- Couples Counseling
- Family Counseling
- Parenting Support
- Grief Counseling
- Work and Career Issues
- Stress Management
- Addiction and Recovery
- Conflict Resolution
- Case Management

Appendix B

Person Completing Form- Guernsey County Sheriff's Office / Major Jeremy Wilkinso	n
Time period being reported. JanDec. 2018	
What is the rated capacity of the jail?	66- (54M &12F)
What is the average daily total population of the jail?	102
What is the average number of total daily bookings?	5
What type of automated system is used to collect Jail Booking, classification, health and release information?	Intellitech booking Software (IMACS) Getting ready to switch to SOMA
Based on the total jail population for the time range being reported, please pro each classification of inmate below: (If unable to provide objective data on booking types, please provide estimated average booking)	
Pretrial Misdemeanor	15 %
Pretrial Felony	24 %
Probation Violation	25 %
Sentenced local	34 %
Sentenced awaiting transport	2 %
Other (specify)	
Is there a separate facility or unit for mental health? If not, where are persons with mental illness housed?	Yes / No
Housed in the booking area in a holding cell and put on suicide watch until they can be evaluated by a counselor from ALLWEL mental health agency.	
The following section asks about people who were identified as having mental the timeframe being reported.	
How many people, total, are identified as having a mental illness?	212
How many people identified as having a mental illness were identified by jail booking staff?	212
How many people identified as having a mental illness were identified while incarcerated (by corrections officers, health staff or others)	212
is a specific screening tool mechanism used to identify individuals with mental liness? If yes, please name: medical pre-screening at booking intake and staff is trained to do observation and ask questions to determine any past history of suicide attempts, etc.	Yes / No
Does your Booking/Automated system allow the Jail to identify or flag defendants with Mental Illness for future booking information?	Yes / No
What is the average daily population of persons with mental illness?	25-40 %
What is the average number of daily bookings of people with mental illness?	1 on average

What percentage of the pretrial population represents persons with mental illness?	DO NOT TRACK
What percentage of the sentenced population represents persons with mental illness?	DO NOT TRACK
CROSS TABULATION OF MULTI-SYSTEM DATA	and the second second
For the entire population of persons booked into jail during the identified time ran cases):	ge (open or closed
Is Jail Booking information shared on a regular basis with public funded Mental Health, Substance Use Treatment or Developmental Disability Agencies? If so, how?	Yes / No
Yes its shared with Allwell, Cedar Ridge, Drug and alcohol services, etc.	-
How many people were known to the publicly-funded mental health system?	DO NOT TRACK
How many people accessed acute crisis services in the jail during the specified reporting period? (Received on-site services with ALLWELL Mental Health)	212
How many people were known to the publicly funded substance use treatment system? (Received on-site services with Guernsey Drug and Alcohol services)	676
How many people were known to the Developmental Disabilities system? ADDITIONAL JAIL/OFFENSE-RELATED INFORMATION For those who are identified as persons with mental illness or co-occurring sul or developmental disabilities (by jail, other criminal justice, or treatment systems)	
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Community Collaboration Questionnaire

Effective and efficient services for people with mental illness and co-occurring substance use disorders in the justice system require meaningful cross-system collaboration. The *Community Collaboration Questionnaire*

provides the CJCCoE with background information about your community's experience in collaborating across systems. It is recommended that <u>one</u> questionnaire be completed in consultation with all of the key stakeholders.

Please note that it is preferable not to have separate questionnaires filled out by various key stakeholders.

This information helps prepare the CJCCoE for providing the best direction during the training about the points of intervention most useful in your community. This document can be filled in and returned by way of email to <u>hfarver@neomed.edu</u>

Community: Guernsey County		
Contact Person:	Phone	Email

	ase check the appropriate box for each and provide descriptions as essary.	YES	NO
1	Has your community begun to collaborate in providing services/working with people with mental illness and co-occurring disorders in the criminal justice system?	X	X Prosc.
2	Does your community have a cross-system collaborative team or task force? Criminal Justice Collaborative CHOICES Allwell Guernsey Behavioral Health Choices NAMI	X	X Prosc.
3	Does your community provide for cross-training of mental health, substance use, criminal justice and other providers? <i>If yes, please list recent programs:</i> Crisis Intervention Training Yearly Mental Health First Aid Mental Health Court pending	X	X Prosc.
4	Does your community have resources identified to work with people with mental illness and co-occurring disorders in the criminal justice system? <i>Please describe:</i> Cedar Ridge People to People Guernsey Behavioral Health Choices AllWell The court system put clients in the least restrictive environment when a client has a confirmed Mental Health diagnosis. Forensic residents who come to us have a forensic monitor in place, requiring monthly reports.	X	X Prosc.
5	Do agencies have dedicated staff or staff time to work with the criminal justice/mental health population? <i>Please describe:</i> Command Element members are members of C.I.T. Board Federal Grant to work directly in Guernsey County Jail implementing programing and community linkage for success. AOD and Mental Health	X	

	 population. Program to begin April 2019. Currently, GHC provides group intervention within the jail. Our agency works directly with the criminal justice system. GH staff ensures clients meet with proper law enforcement designees. Forensic monitors are notified when there is a change in a forensic client's mental health status. 		
6	Does your community gather data about persons with mental illness and co- occurring substance use disorders involved with the criminal justice system? <i>Please describe:</i> As an inmate is brought in the jail, this specific information is captured. Unknown	X	X Allwell Prosc.
7	Does your community have one or more boundary spanners (individuals whose identified role is to link the criminal justice and mental health systems)? <i>Please describe the position and the person(s):</i> Mental Health and Recovery Services Personnel AllWell personnel Unknown	X	X Allwell Prosc.
8	Does your community have mechanisms, such as MOUs or other agreements, to facilitate services, facilitate communication or enhance safety across agencies or systems? <i>Please describe or if possible, provide copies of MOUs:</i> Yes, we at the Guernsey County Sheriff's Office hold MOU's with Guernsey County Board of DD, GBHC, and Jobs & Family Services Sheriff department transports our clients to prescreening and placement facilities when appropriate, also respond to crisis calls. The City police department intervenes with client in the community setting when necessary.	X	X Allwell & GBHC Prosc.
9	Are there any local agencies that have not participated in collaboration efforts? <i>Please describe:</i> No answer		X Prosc.
10	Does your community have any jail or court diversion programs at this time? <i>Please describe:</i> ISPP Both our Municipal & Common Pleas courts have robust programs to address such as C.A.R.E. & IOP	X	X Prosc.
11	Does your community have a mental health, drug or other specialty court? <i>Please describe:</i> CARE Program – Common Pleas Court ISPP Program-Municipal Court Intensive Treatment Program in Jail ISPP Not to the robust capability of larger counties In process as far as I know	X	X GBHC Sheriff Prosc.
12	Does your community have a mechanism (such as an MOU) to facilitate partnerships with probation, parole or law enforcement? <i>Please describe or if possible, provide copies of MOUs.</i> GHC currently have a MOU with Guernsey County Sheriff Office to provide all treatment in the Guernsey county jail through a Federal Grant opportunity.	X	X Allwell Sheriff Prosc.

	We do have a close & personal working relationship with both probation		
	departments and parole. Through the Mental Health Board		
13	Have screening or assessment procedures been instituted in the mental health, substance use and criminal justice systems to identify people with mental illness and co-occurring substance use disorders? <i>Please describe:</i> This screening takes place at booking to facilitate the appropriate action for the "rights" of the person Through referrals and Admission process.	X	X Prosc.
14	Does your community use criminogenic risk assessment tools among the justice involved individuals with mental illness? <i>Please describe:</i> Mental illness or past mental illness is taken into account during an assessment by a qualified individual.	Х	X Prosc.
15	Have re-entry services been instituted to help people returning to their communities from jail or prison? <i>Please describe:</i> GHC is an identified CTP- Provider through Care Source to provide re- <i>entry services to people returning to their communities from prison.</i> Community Linkage I think this is the biggest shortfall and leads to re-offending!		X Sheriff Prosc.
16	To be successful, what aspects of each agency's culture do the other agencies Lots of turnover within the County Understanding a larger picture and that policing is extremely fluid and can lines of operation As the Prosecutor's Office we do not make the law nor do we enforce it What each other's limitations are.		
17	Please describe any other examples, other than what is already listed in this que collaboration between criminal justice and mental health. Good rapport with jail More education for all providers in regard to each other's limitations, and the mental health system.		
18	What would you list as your community's strengths? I believe Guernsey County works collaboratively to address problems a solutions. Pro-law enforcement and agencies willingness to work together Our willingness to listen and collaborate We have a very proactive board!!	and works w	well to find
19	What would you list as your community's biggest challenge at this time? Limited bed space for intensive care and stabilization for both AOD and M Enough providers – lots of turnovers Some critical agencies willingness NOT to work together Repeat Offenders The mental health system is hard to navigate when attempting to get e psychiatric assistance. Many of our very ill clients fall through the crack be the specific criteria	mergency s	ervices for