

Erie County, Ohio

Sequential Intercept Mapping Final Report

June 4-5, 2019

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Sequential Intercept Mapping

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Erie County, Ohio

Sequential Intercept Mapping

Introduction

The purpose of this report is to provide a summary of the *Sequential Intercept Mapping* and *Taking Action for Change* workshops held in Erie County, Ohio on June 4-5, 2019. The workshops were hosted at Townsend North Community School with local coordination provided by the Mental Health and Recovery Board of Erie and Ottawa Counties, along with a local planning team comprised of representatives from behavioral health and criminal justice agencies and the community. This report includes:

- A brief review of the origins and background for the workshop
- A summary of the information gathered at the workshop
- A *sequential intercept map* as developed by the group during the workshop
- An action planning matrix as developed by the group
- Observations, comments, and recommendations to help Erie County achieve its goals

Recommendations contained in this report are based on information received prior to or during the *Sequential Intercept Mapping* workshops. Additional information is provided that may be relevant to future action planning.

Background

The Mental Health and Recovery Board of Erie and Ottawa Counties (MHRB) requested the *Sequential Intercept Mapping* (SIM) and *Taking Action for Change* workshops shortly after the county requested SIM mapping related to the opioid epidemic and during a period of open invitation for letters of interest. The SIM mapping exercise was meant to aid Erie County with:

- Creation of a map indicating points of interface among all relevant local systems
- Identification of resources, gaps, and barriers in the existing systems
- Development of a strategic action plan to promote progress in addressing the criminal justice diversion and treatment needs of adults with mental illness in contact with the criminal justice system

The participants in the workshop included 29 individuals representing multiple stakeholder systems including mental health, substance use treatment, human services, individuals with lived experience, peer support, law enforcement, and the courts. A complete list of participants is available in the resources section of this document. Daniel Peterca, Douglas Powley, and Ruth H. Simera from the Criminal Justice Coordinating Center of Excellence facilitated the workshop sessions.

Values

Those present at the workshop expressed commitment to open, collaborative discussion regarding improving the cross-systems response for justice-involved individuals with mental illness and co-occurring disorders. Participants agreed that the following values and concepts were important components of their discussions and should remain central to their decision-making: *Hope, Choice, Respect, Compassion, Abolishing Stigma, Using Person-First Language, Celebrating Diversity, and the belief that Recovery is Possible.*

Objectives of the Sequential Intercept Mapping Exercise

The *Sequential Intercept Mapping* Exercise has three primary objectives:

1. Development of a comprehensive picture of how people with mental illness and co-occurring disorders flow through the Erie County criminal justice system along five distinct intercept points: Law Enforcement and Emergency Services, Initial Detention/Initial Court Hearings, Jails and Courts, Reentry, and Community Corrections/Community Support.
2. Identification of gaps, resources, and opportunities at each intercept for individuals in the target population.
3. Development of priorities for activities designed to improve system and service level responses for individuals in the target population.

The Erie County Sequential Intercept Map created during the workshop can be found in this report on page 6.

Keys to Success

In addition to the items below, communities are strongly encouraged to A) identify or develop agencies and/or individuals who are champions to the cause and can serve as **boundary spanners** – spanning the gap between systems, understanding and effectively representing the needs and concerns of individuals being served and of the multiple systems involved, and effectively assisting in articulating and reconciling different points of view, B) create early opportunities for **momentum** by addressing manageable action items early in the change process, developing measurable and reasonable action plans, and recognizing that change is necessary while resisting temptation to tackle global, pervasive problems; and C) utilizing and implementing **evidence-based or evidenced-informed practices** whenever possible and practical.

Cross-Systems Partnerships; Task Force

Erie County stakeholders and service providers, like those from most other Ohio counties, have been involved in many collaborative projects and relationships over time. There are currently three primary cross-system collaborative teams/coalitions that were identified by the local planning team and workshop participants: Crisis Intervention Team (CIT) training, Juvenile Drug Court, and Reentry Coalition. The community is strongly encouraged to consider how best to incorporate the Sequential Intercept Mapping participant group and action planning work groups into an existing structure instead of creating a new task force.

Individual with Lived Experience Involvement

The local planning team included the chief executive officer of a local peer drop-in center, with additional representation during the workshop consisting of three members of that peer drop-in center. The SIM group is strongly encouraged to solicit participation from additional community members and individuals with lived experience; ideally, each work group/committee will include consumer, family and/or advocate representation.

Representation from Key Decision Makers; Community Investment

- The group composition provided reasonable cross-system representation with key decision makers present for the court system, jail, and mental health system.
- Key players that were missing at the workshops: dispatch, front line staff from the mental health system, defense counsel, prosecutor, veteran services, Adult Parole Authority, and transportation.

Data Collection

- The Erie County Planning Team compiled the following items to be reviewed by facilitators in preparation for the workshops and to be included in the workshop manual:
 - Completed Community Collaboration Questionnaire
 - Erie County Jail Data for May 14, 2018 – May 15, 2019
- Additional data provided by the Criminal Justice Coordinating Center of Excellence included:
 - Erie County Crisis Intervention Team Cumulative Training Report, with Ohio CIT Map – status of Crisis Intervention Team Development in Ohio, May 2019
 - Huron, Erie and Ottawa Counties CIT Officers Roster Project Summary Report, September 2015

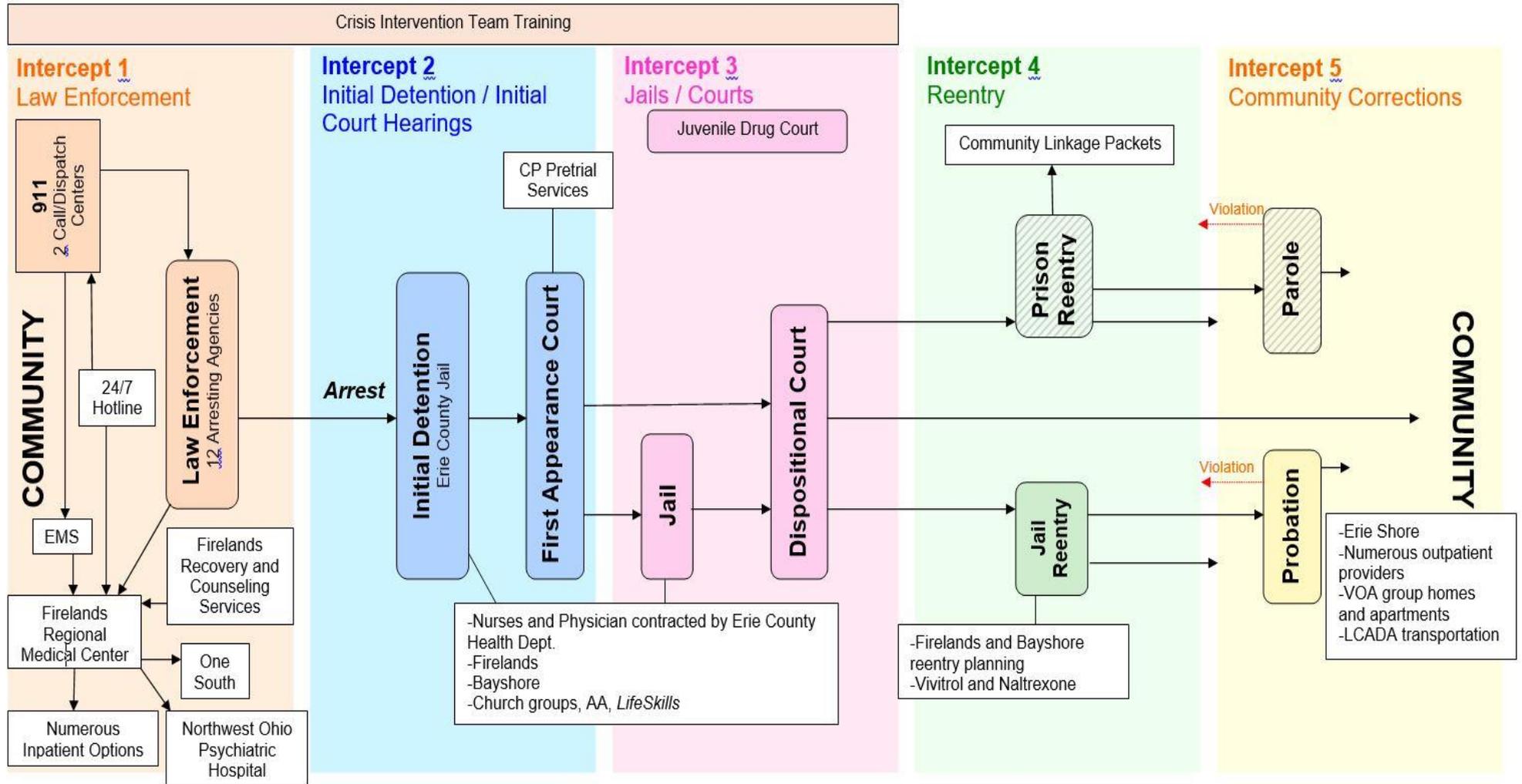
Recommendations

- At all stages of the Intercept Model, seek opportunities to utilize and share data and information across systems, both public and private, that will aid in identifying and documenting the involvement of people with severe mental illness and often co-occurring disorders in the Erie County criminal justice system and promoting use of alternatives.
- Be strategic in collecting data. Identify and clearly define across systems the population being addressed so that a specific data set can be tracked to gauge improvement and inform the mental health and criminal justice systems of needs within the systems and needs of persons being served.

Sequential Intercept Mapping

Erie County, Ohio

Sequential Intercepts for Change: Criminal Justice - Mental Health Partnerships – Erie County June 2019



Erie County Sequential Intercept Map Narrative

The *Sequential Intercept Mapping* exercise is based on the Sequential Intercept Model developed by Mark Munetz, MD and Patty Griffin, PhD in conjunction with the National GAINS Center (Munetz & Griffin, 2006). During the exercise, participants were guided to identify gaps in services, resources, and opportunities at each of the five distinct intercept points.

This narrative reflects information gathered during the *Sequential Intercept Mapping* Exercise. It provides a description of local activities at each intercept point, as well as gaps and opportunities identified at each point. This narrative may be used as a reference in reviewing the Erie County Sequential Intercept Map. The cross-systems local planning team may choose to revise or expand information gathered in the activity.

The gaps and opportunities identified in this report are the result of “brainstorming” during the workshop and include a broad range of input from workshop participants. These points reflect a variety of stakeholder opinions and are therefore subjective rather than a majority consensus. In some instances, the local task force may need to seek further information from participants to clarify the context or scope of the comments.

Intercept 0: Ultimate Intercept

The following represents evidenced based practices (EBP) and services that were highlighted during discussion of the Ultimate Intercept. This list is not meant to be an exhaustive or comprehensive roster of all EBPs and services available in Erie County.

- Prior to the workshop, the CJ CCoE collated a list of services from the MHRB website and *Community Collaboration Questionnaire* (Appendix A). Below are various EBPs and services taken from that list as well as additional services discussed during the workshop that can service the target population.
 - Firelands Counseling and Recovery Services provides a 24/7 crisis hotline and crisis counselors, 24/7 crisis assessments at designated safe sites, a 24-bed inpatient center for individuals with mental health concerns and/or substance use disorders, motivational interviewing (MI), cognitive behavioral therapy (CBT) in individual and group settings, vivitrol and suboxone prescriptions, screening for adverse childhood experiences (ACEs), treatment using the Matrix Model, individual and group counseling, peer support services, psychiatric services, and case management.
 - Bayshore Counseling Services provides eye movement desensitization and reprocessing (EMDR), MI, CBT, ACEs screening, individual, couples and family counseling, prevention services, and peer support services.
 - Erie Shore Network offers a peer support program, educational services, linkages to services, and support groups.
 - Sandusky Artisans Recovery Community Center is a trauma informed care certified peer operated center that provides daily 12-step programs, Whole Health Action Management (WHAM), Surviving Our Loss and Continuing Everyday (SOLACE), NAMI services and peer support services
 - The LCADA Way provides CBT, screening for trauma, anger management, a 48-bed residential and day treatment program, low intensity treatment, individual and family counseling, and parenting classes.
 - The Center for Cultural Awareness provides youth programming, youth service linkage, and service linkage for families.
- Assisted Outpatient Treatment (AOT) is not yet utilized. Affidavits are coordinated through the Erie County Sheriff's Office and Firelands Counseling and Recovery Services completes the emergency assessments and assists families with affidavit completion.

Intercept 0 Gaps

- Peer support across intercepts
- Family involvement and support
- Average wait time for a psychiatrist is 2-3 weeks

- Assisted Outpatient Treatment
- Reinvigorating the local NAMI chapter

Intercept 0 Opportunities

- The LCADA Way services and programs

Intercept I: Law Enforcement/ Emergency Services

In Erie County, law enforcement is accomplished by the County Sheriff's Office, Ohio State Highway Patrol, and local law enforcement agencies in various towns or cities. Law enforcement options for responding to people with mental illness include advise, summons, arrest, transport to county jail, referral to provider agencies, referral to the hospital emergency department, or a combination of these options.

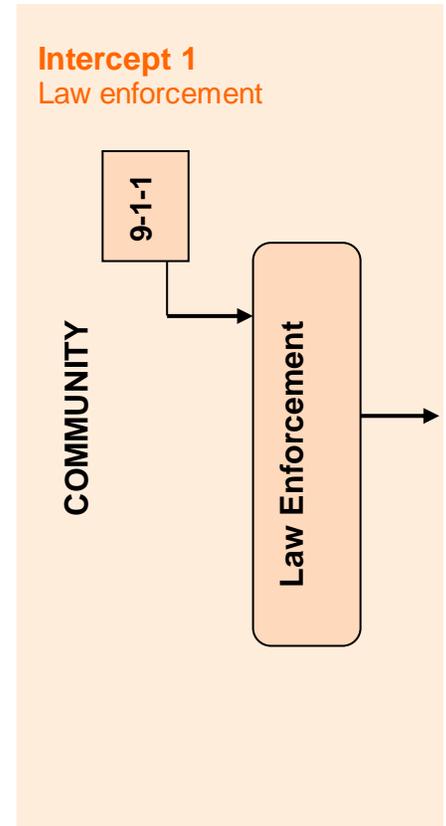
Dispatch / 9-1-1

- Erie County has two call and dispatch centers: Erie County Sheriff's Office Dispatch Center and Vermillion Police Department; each center is responsible for dispatching police, fire and emergency medical services (EMS) for their jurisdiction.
- Both call and dispatch centers utilize scripts and mental health codes; however, there is no formal data collection process re: mental illness and/or Crisis Intervention Team (CIT).
- There is currently no formal training of dispatchers re: mental illness and/or the CIT model.
- There is currently no protocol in place for callers to request a CIT officer or for the call centers to specifically dispatch CIT officers.

Law Enforcement and Crisis Intervention Team model

According to the Ohio Peace Officer Training Commission (OPOTC) County Agency Report issued March 2019, Erie County has twelve Law Enforcement Agencies: Bay View Police Department, Berlin Heights Police Department, Castalia Police Department, Erie County Sheriff's Office, Huron Police Department, Kelleys Island Police Department, Milan Police Department, Ohio Veterans Home Police Department, Perkins Township Police Department, Sandusky Police Department, Sandusky Police/Cedar Point Division, and Vermillion Police Department, with an estimated 151 full-time officers.

- As of July 2019, the Erie County CIT training program has held nine courses, with annual CIT training averaging 25-30 participants. Most Law Enforcement Agencies have participated in CIT training, which is a 40-hour course composed of lectures, interactions with mental health consumers and services, and scenario-based roleplays including practice of de-escalation skills. Records indicate that 52 full-time officers have completed CIT training. Two law enforcement agencies have not participated in CIT training: Bayview Police Department, and Castalia Police Department.
 - EMS and fire personnel are not incorporated in the 40-hour CIT course.
- It was unclear during the workshop whether law enforcement exercises their authority to pink slip. Those present at the workshop stated that several law enforcement agencies do not utilize pink slips and will charge individuals with a disorderly conduct if they refuse to be transported to the Emergency Department.
- The use of citations/summons in place of arrest is dependent on the offense. There is no formal agreement with the court, but officers exercise discretion.
- EMS co-response is dependent on the circumstances; law enforcement will ask for EMS when needed and for transport to Firelands Regional Medical Center.
- Erie County Sheriff's Office provides Project Life Saver, which provides tracking devices for individuals that are known to wander.



- There is currently no formal or widespread collection of CIT data.

Crisis Services

- The county does not have a 24/7 drop-off crisis stabilization center or mobile crisis team for mental health concerns.
- Firelands Counseling and Recovery Services provides a 24/7 crisis hotline and crisis counselors, and 24/7 crisis assessments at designated safe sites. The crisis hotline is advertised on billboards throughout the county, sides of busses, and on pamphlets that are available at Firelands Regional Medical Center and various law enforcement agencies; crisis hotline will refer individuals to 911 or Firelands Regional Medical Center as needed.

Hospitals / Emergency Rooms / Inpatient Psychiatric Centers

- The state hospital is Northwest Ohio Psychiatric Hospital in Toledo, which serves 23 counties and provides 114 beds. Representatives from the state hospital reported that 23% of patients have serious mental illnesses and Erie County is the second highest referral county.
- The only hospital in Erie County is Firelands Regional Medical Center; the hospital has a 30-bed Emergency Department, which serves as the after-hours access for mental health crisis assessments.
 - Hospital staff will conduct a medical screening and SBIRT (screening, brief intervention and referral to treatment). After medical clearance, for acute patients the hospital will contact Firelands Counseling and Recovery Services for an emergency assessment. All other patients are asked to call the crisis hotline. Peer support specialists can come to the Emergency Department upon request. Upon discharge, hospital staff will complete a safety plan with all patients.
 - Individuals that need hospitalization may be served locally at Firelands Regional Medical Center, One South, 34-bed short-term stay psychiatric unit; Northwest Ohio Psychiatric Hospital; or various out of county inpatient centers. Those present at the workshop stated that individuals can wait 10-12 hours for an inpatient bed.
 - If under arrest, law enforcement is required to stay until a disposition is determined. Typically, average wait time is 6-8 hours.
- Occasionally individuals are transported to Mercy Health – Lorain Hospital in Lorain County, which has an Emergency Department that serves as the typical after-hours access to mental health care.

Detoxification

- Erie County Health Department provides an adult 16-bed detox facility; however, individuals must be sober, and insurance is required to receive services. Average length of stay is 5-7 days; linkage to treatment and follow-up services are provided.

Veterans

- The county utilizes the Sandusky Veterans Administration Outpatient Clinic at the south campus of Firelands Regional Medical Center for outpatient services, and the Louis Stokes Cleveland Department of Veterans Affairs Medical Center for inpatient services.

Intercept I Gaps

- ▣ Pink slip process throughout law enforcement agencies
- ▣ After hours crisis services; mobile crisis
- ▣ Cross training for Emergency Department staff
- ▣ In-home services
- ▣ Wait time in Emergency Departments for individuals with mental health concerns and substance use disorders
- ▣ Wait time in Emergency Departments for law enforcement

- Collaboration and information sharing between agencies
- Wait time for inpatient services
- Detoxification access
- CIT program development, i.e., CIT Steering Committee, dispatch and EMS involvement, number of law enforcement officers trained

Intercept I Opportunities

- Utilization of Veteran Services
- CJ CCoE consultation

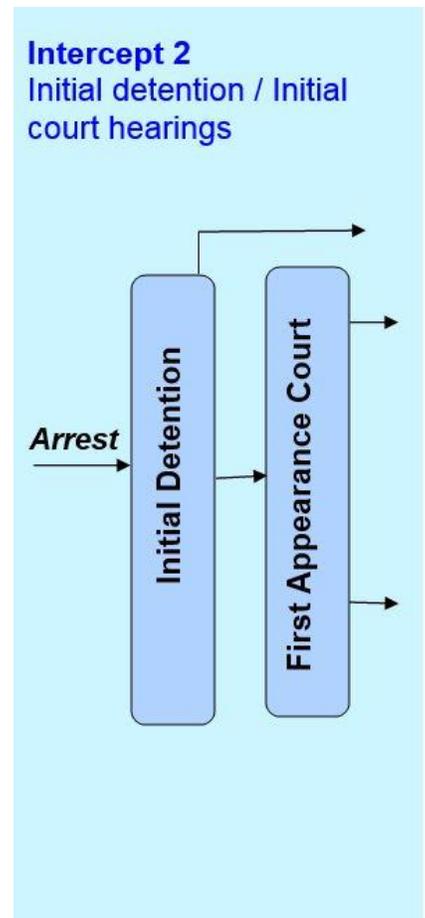
Recommendations

- Implement an encounter form to be used by all law enforcement agencies. Work toward a consistent procedure across all law enforcement agencies for collecting and analyzing law enforcement data on mental health calls and dispositions and sharing encounter information with the mental health system. This will enable earlier mental health response for clients with repeat contacts and potentially clients experiencing early episodes of psychosis or other mental illness crisis, as well as a means for evaluating law enforcement strategies and outcomes when interacting with persons in crisis who have a mental illness.
- Add companion courses to the routine CIT course offerings. These courses, often for EMS, fire and dispatchers, range in length but are typically shorter than the 40-hour course.

Intercept II: (*Following Arrest*) Initial Detention / Initial Court Hearing

Initial Detention

- Erie County Jail is the only full-service detention facility.
- The jail averages ten bookings per day and pre-screens and requires all potential inmates to walk through a body scanner before acceptance into the facility. The pre-screen includes four questions pertaining to offense, suicidality, and past hospitalizations. Individuals that are suicidal or have serious medical/mental health concerns are taken to Firelands Regional Medical Center.
 - Upon acceptance to the jail, correction officers complete a questionnaire, which includes questions pertaining to mental health, substance use, and medical concerns.
 - Within 48-hours, individuals are seen by the nurse for an assessment.
 - Individuals that have mental health concerns are seen by Firelands Counseling and Recovery Services within 48-hours for an assessment. Assessment information can be given to Sandusky Municipal Court.
- The jail medical services are contracted through Erie County Health Department, which consists of nurses on site 7:00 AM – 8:00 PM and on-call at other times, and one physician on site on Thursday mornings and on-call at other times.
- The Webjain automated inmate booking system will alert the onsite Firelands Counseling and Recovery Services clinician when past/current clients have been booked into the jail.
- Inmates do not have access to outside medications. Individuals will receive medications through Institutional Care Pharmacy (ICP); however, those present at the workshop stated that individuals are not always allowed to continue their medications. Opiates are typically restricted; unless an individual is pregnant. Those



present at the workshop stated that Erie County does take advantage of the funds available through the Ohio Department of Mental Health and Addiction Services for medication cost reimbursement.

Arraignment

- Municipal Courts are in Erie, Huron, Vermillion and Sandusky; each court has one Judge. All felony and misdemeanor initial hearings, except felony direct indictments, take place in these courts via video or in-person within 48 hours barring a holiday. No hearings occur on weekends.
- Municipal Court utilizes a bond schedule and an estimated 20% utilize electronic monitoring as a condition of bond. Pretrial supervision is conducted through the probation department.
- Typically, preliminary hearings are waived for both misdemeanors and felonies.
- The Erie County Public Defender's Office represents both misdemeanor and felony cases. Typically, individuals do not have legal representation at initial hearing unless counsel is retained.
- Common Pleas arraignments occur via a magistrate; judges are assigned after arraignment. Those present at the workshop stated that most individuals have legal counsel at arraignment unless they are direct indictment cases.
- Common Pleas pretrial supervision is provided by the probation department. The officers meet with individuals after arraignment and complete the Ohio Risk Assessment System Pretrial Assessment Tool (ORAS PAT) and a criminal history review. All recommendations are given to the judge within 48-hours.

Intercept II – Identified Gaps

- Validated screening tool and data collection at initial detention
- Access to existing/outside medications for individuals in jail, or at very least continuity of prescribed medications
- Screening for veterans and lack of a relationship with the assigned Veterans Justice Outreach program
- Legal representation at municipal arraignment
- Formal bond/risk investigation at Municipal Court

Recommendations

- Use validated screening tools for mental health and substance use at booking in the jail and use the results of the screening to identify individuals in need of assessment or reconnection to services. The Brief Jail Mental Health Screen is available at no cost on the website of the Substance Abuse and Mental Health Service (SAMHSA) GAINS Center for Behavioral Health and Justice Transformation website. The Texas Christian University Drug Screen V is available at no cost on the website of the Texas Christian University Institute of Behavioral Research. Other validated tools are available as well. A publication outlining options is included in the Community Packet provided to the MHRB contact.
- Jail administration should review and compare the jail's policies and practices to known best practices related to medication administration and make meaningful adjustments in collaboration with contracted medical service providers.
- Consider implementing a pretrial screening tool at Municipal Court, which will allow a better understanding of risk and inform decision-making related to bond or other jail alternatives.
- Consider ways to increase early access to legal counsel for individuals with mental illness. Legal counsel is important as early as possible in the criminal justice process, ideally at first court appearance, especially for individuals with serious mental illness. Addressing issues related to rights, bond, bail, negotiations with law enforcement and prosecutors and collateral consequences of plea decisions are best addressed early on and with appropriate counsel. Contra Costa County, California provides access to counsel pre-arrest. Paralegals at the Public Defender's Office engage in a screening interview with individuals to assess dynamic risk factors. Their assessment report is sent to the probation department, where a screening of static factors is performed. The two assessment reports are combined in a report to the court. The Constitution Project National Right to Counsel Committee issued a report in March 2015, "Don't I need

a Lawyer: Pretrial Justice and the Right to Counsel at First Judicial Bail Hearing”, which is included in the Community Packet provided to the MHRB contact.

Intercept III: Jails / Courts

Jail

- The Erie County Jail has a rated capacity of 111 and an average daily census of 124. 60-70% of individuals were identified as having a mental illness.
- Four corrections officers have completed the full 40-hour CIT course.
- Firelands Counseling and Recovery Services provides a mental health clinician Monday-Friday 40 hours/week; the clinician provides assessments, individual and group counseling, and utilizes the *Seeking Safety* model.
- The jail will transport individuals to Firelands Counseling and Recovery Services for psychiatric treatment and to continue long acting injectable medications.
- Bayshore Counseling Services provides a substance use clinician 4-4 ½ days/week; the clinician provides assessments, and gender segregated groups.
- Currently, peer support specialists are not available within the jail; however, Sandusky Artisans Recovery Community Center can provide peer support specialists upon request.
- The jail has the following additional services available to individuals: church groups, Alcoholics Anonymous (AA) and *LifeSkills*.

Court

- Intervention in Lieu of Conviction is utilized by all three Common Pleas judges.
- Legal counsel can request competency evaluations; currently, there is a thirty-day wait for felony cases and a six-month wait for misdemeanor cases. Evaluations are completed at the Court Diagnostic Evaluation Center in Toledo.
- Sandusky Municipal Court judge will delay sentencing until individuals receive substance use and/or mental health treatment.

Specialty Courts

- According to the Supreme Court of Ohio Specialized Dockets Certification Status Sheet, as of July 25, 2019, Erie County has the following specialized dockets:

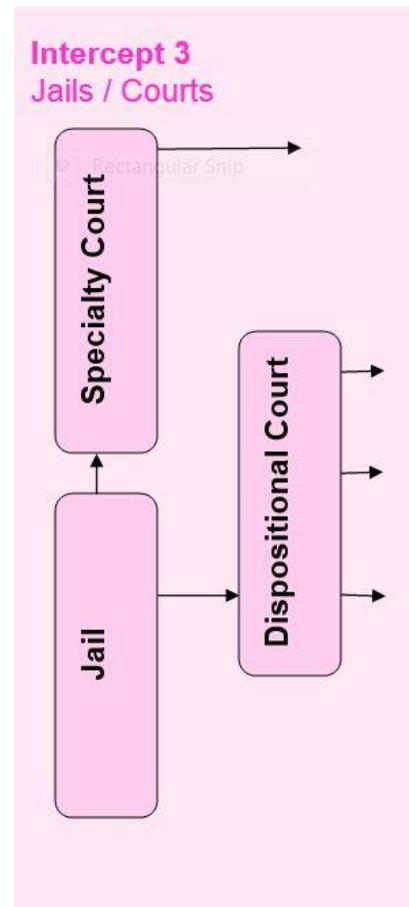
Judge Name	Jurisdiction	Docket Type	Status July 25, 2019
Judge Robert C. Delamatre	Juvenile	Drug	Certified

Intercept III – Identified Gaps

- Specialty courts
- Wait time for misdemeanor competency evaluations

Recommendations

- Identify a model for use of peer support services in the jail that will be acceptable and manageable for jail administration.



- Consider alternatives to traditional competency evaluation procedures to avoid unnecessary wait time in jail and/or the hospital.

Intercept IV: Prisons / Reentry

Prison

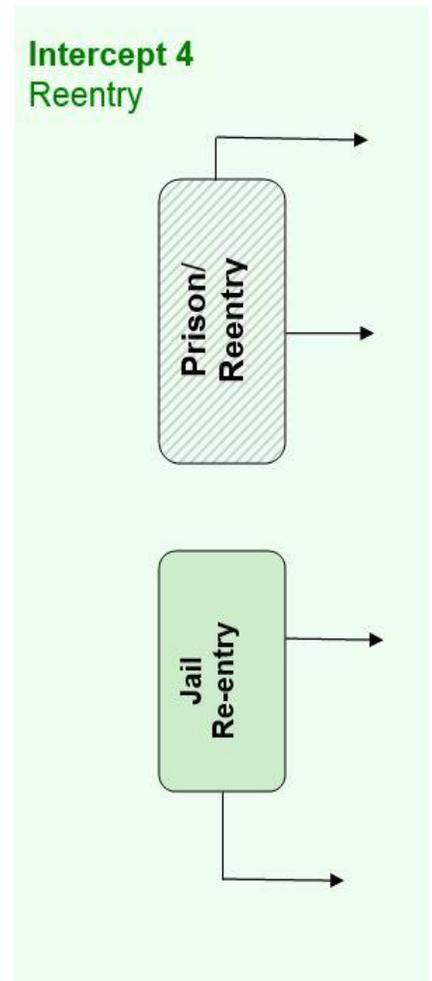
- Community Linkage referrals from the Ohio Department of Mental Health and Addiction Services (OMHAS) regarding individuals with serious mental illness returning from prison to the community are sent to Firelands Counseling and Recovery Services. In calendar year 2018, OMHAS completed twelve mental health and four dual disorder referrals to Erie County.
- The Community Transition Program of CareSource and the Ohio Department of Rehabilitation and Correction (ODRC) completes screening and assessment for substance use disorders and sends referral packets to partner agencies for linkage to local services. In calendar year 2018, CareSource completed 38 substance use referrals to Erie County (and shared the four dual disorder referrals). The provider receiving the packets was Oriana House (Rigel Recovery Services) in Seneca County.
- The county utilizes Crosswaeh Community Based Correctional Facility for males and Community Correctional Center in Tiffin for females; however, the facilities do not readily accept individuals with mental health, medical or aggression concerns. For the target population, the county will utilize Lorain/Medina Community Based Correctional Facility in Lorain County.

Jail

- Jail staff is not consistently informed of release dates and individuals are released around the clock; therefore, there are challenges to discharge planning.
- Firelands Counseling and Recovery Services, and Bayshore Counseling Services provide referrals to housing, case management, and employment/vocational services for individuals that request referrals upon release. Individuals that are continuing services in the community will schedule their next appointment and be assigned a case manager; individuals will meet with the case manager prior to release.
- Firelands Counseling and Recovery Services, and Bayshore Counseling Services will provide follow-up services to individuals on probation.
- Upon release, jail nurses can provide vivitrol and naltrexone injections.
- There is no official medication aftercare policy. Individuals that begin medication while incarcerated will only be provided what is deemed necessary, possibly a prescription, possibly some medication to tide them over until a community-based appointment, or possibly nothing. Individuals that begin psychotropic medications while incarcerated will have an appointment with Firelands Counseling and Recovery Services upon release.

Intercept IV – Identified Gaps

- In-reach and reentry programming at the prisons
- Reentry planning from jail
- Medication policy upon release from jail



Recommendations

- If resources allow, consider providing in-reach services for individuals who are scheduled to be released from the state prison system, to engage them 3-6 months prior to release. Butler County uses this approach which has yielded a dramatic increase in engagement in treatment and other services.
- Institute a reentry management form, such as the GAINS Reentry Checklist. This can begin at the time of booking and be used to aid in identification of needs and subsequent referrals for any individual and can serve as an entrée to more coordinated reentry planning.
- Review the jail's release policies pertaining to the provision of medications upon release. If needed, shore up practices to ensure that all individuals with significant health and mental health needs have ample medications to bridge the gap from release to provide appointments.

Intercept V: Community Corrections / Community Support

Probation

- Sandusky Municipal Court has two Probation Officers; each with an average caseload of 100.
- Huron Municipal Court has one Probation Officer.
- Erie County Municipal Court and Vermillion Municipal Court each have one Probation Officer and one Bailiff.
 - One Probation Officer from Erie County Municipal Court has completed the full 40-hour CIT course.
- Common Pleas has ten Probation Officers, two support staff, one full-time and one part-time bond officer. Four officers have specialized caseloads – two for Intensive Supervised Probation (ISP) and two for sex offender cases. Typically, individuals with mental health concerns are referred to the officer with more experience; however, this is not a formal process.

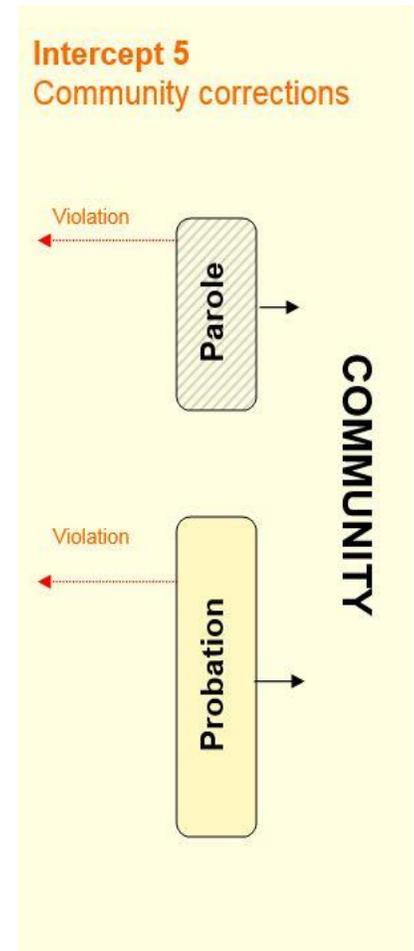
Parole

- There are three Parole Officers that are assigned to Erie County; these officers do not have specialized caseloads.

Community Supports

The following represents services, agencies and programs that were highlighted during the workshop and is not meant to be an exhaustive or comprehensive roster of all community supports available in Erie County.

- Firelands Counseling and Recovery Services provides vocational rehabilitation services to adults and transitional youth.
- Erie County Job and Family Service provides OhioMeansJobs, and non-emergency transportation (NET) for individuals with Medicaid.
- Housing was identified as a significant gap for Erie County. These existing services were highlighted.
 - Becky's House offers transitional housing
 - The LCADA Way offers 48 recovery housing beds for women
 - Erie Metropolitan Housing Authority provides housing for individuals with co-morbid disorders and 154 units for disabled individuals 55+ years old
 - Lighthouse Sober Living offers fifteen beds for males and seven beds for females
 - Volunteers of America offers two five-bed group homes, subsidized apartments, and a ten-bed adult care facility
 - Lake Erie Community Corrections Center offers a halfway house program for male felony offenders; individuals must be court ordered to be eligible for the program



- Sandusky Lions Club provides service referrals as needed.
- The LCADA Way offers free transportation for current clients
- Rite Aid and Kroger in Sandusky will deliver prescriptions throughout Erie County.

Intercept V – Identified Gaps

- ▣ Specialized caseloads and training for probation officers
- ▣ Transportation
- ▣ Housing
 - Transitional housing
 - Long term treatment housing for individuals with dual diagnosis
 - Halfway houses for men
 - Group homes
- ▣ Treatment services for individuals that have co-occurring disorders
- ▣ Assistance for caregivers in need of respite

Intercept V – Identified Opportunities

- ▣ CIT training for probation staff

Recommendations

- ▣ Any probation or parole officers providing supervision and services to individuals with mental illness should receive special training related to mental illness and best practices in supervision.
- ▣ Utilize valid risk assessment tools to inform decisions related to community supervision, i.e., the need for supervision and the level/type of supervision indicated.

Priorities for Change

Erie County,
Ohio

Erie County Priorities

Upon completion of the *Sequential Intercept Mapping*, the assembled stakeholders reviewed identified gaps and opportunities across the intercepts and then proposed priorities for collaboration in the future. After discussion, each participant voted for their top three priorities.

Listed below are the results of the voting and the priorities ranked in order of voting preference, along with issues or information associated with each priority as brainstormed by the large group which all agreed need to be considered by each sub-committee.

Top Priorities for Change

1. Housing
 - Transitional housing
 - Long term treatment housing for individuals with dual diagnosis
 - Halfway houses for men
 - Group homes
2. Specialty Courts
3. Peer Support Across Intercepts
4. Mobile Crisis

Other Priorities – items receiving one or more votes during the prioritization process

- CIT program development, i.e., CIT Steering Committee, dispatch and EMS involvement, number of law enforcement officers trained (5 votes; Intercept 1)
- Assisted Outpatient Treatment (4 votes; Intercept 0)
- Transportation (4 votes; Intercept 5)
- Reinvigorating the local NAMI chapter (2 votes; Intercept 0)
- Wait time in Emergency Departments for individuals with mental health concerns and substance use disorders (2 votes; Intercept 1)
- Validated screening tool and data collection at initial detention (2 votes; Intercept 2)
- Legal representation at arraignment (1 vote; Intercept 2)
- Access to existing/outside medications for individuals in jail (1 vote; Intercept 2)
- In-reach and reentry programming at the prisons (1 vote; Intercept 4)

Parking Lot Issues

- Lack of information sharing from Ohio Department of Rehabilitation and Correction regarding return of individuals with serious mental illnesses that are not participating in the Community Linkage program
- Sharing and conformity of medical information

Additional Resources

Arnold Ventures	www.arnoldventures.org/
BeST Practices in Schizophrenia Treatment Center (BeST Center)	www.neomed.edu/bestcenter/
CIT International	www.citiinternational.org
Coalition on Homelessness and Housing in Ohio	www.cohhio.org
Community Oriented Correctional Health Services	www.cochs.org
Corporation for Supportive Housing	www.csh.org 40 West Long Street, Columbus, OH 43215-8955 Phone: 614-228-6263 Fax: 614-228-8997
Council of State Governments Justice Center Mental Health Program	www.csgjusticecenter.org/mental-health
Crisis Text Line	www.crisistextline.org/
The Federal Bonding Program	www.bonds4jobs.com
Lutheran Metropolitan Ministry Health & Wellness	www.lutheranmetro.org/home-page/what-we-do/health-wellness-services/ Phone: 216-696-2715 Email: mail@lutheranmetro.org
Medicine Assistance Tool	https://medicineassistancetool.org/
National Association of Pretrial Services Agencies	https://napsa.org/eweb/startpage.aspx
National Alliance on Mental Illness (NAMI)	www.nami.org
NAMI Ohio	www.namiohio.org
National Center for Cultural Competence	www.nccc.georgetown.edu
National Criminal Justice Reference Service	www.ncjrs.gov
National Institute of Corrections	www.nicic.gov
National Institute on Drug Abuse	www.drugabuse.gov
Office of Justice Programs	www.ojp.usdoj.gov
Ohio Criminal Justice Coordinating Center of Excellence	www.neomed.edu/cjccoe/
Ohio Department of Rehabilitation and Correction Ohio Reentry Resource Center	www.drc.ohio.gov/reentry-office
Ohio Ex-Offender Reentry Coalition	www.drc.ohio.gov/reentry-coalition
Ohio Housing Finance Agency	www.ohiohome.org Phone: 888-362-6432
Policy Research Associates/SAMHSA's GAINS Center	www.prainc.com
The P.E.E.R. Center	http://thepeercenter.org
Pretrial Justice Institute	www.pretrial.org
SOAR: SSI/SSDI Outreach and Recovery	https://soarworks.prainc.com/
The Source for Housing Solutions - Ohio	www.csh.org/oh Phone: 614-228-6263 Email: ohioinfo@csh.org
Stepping Up Initiative	www.stepuptogether.org
Substance Abuse and Mental Health Services Administration	www.samhsa.gov
Summit County Reentry Network	Phone: 330-615-0569
Supreme Court of Ohio Specialized Dockets Section	www.supremecourt.ohio.gov/JCS/specdockets/default.asp

Treatment Advocacy Center	www.treatmentadvocacycenter.org
University of Memphis CIT Center	www.cit.memphis.edu
Vera Institute of Justice	www.vera.org
Veterans Justice Outreach	www.va.gov/HOMELESS/VJO.asp

**Sequential Intercept Mapping
Erie County, Ohio | June 4-5, 2019**

Participant Roster

Name	Title	Organization	Email/Phone
Susan Bath	Mental Health Housing Program Director	Volunteers of America	Susan.bath@voago.org
Brenda Baum	Chief Executive Director	Erie Shore Network, Inc.	brendabaum@aol.com
Carrie Beier	Superintendent	Erie County Board of Developmental Disabilities	cbeier@eriecbsd.org
Kelli Bias	Probation Officer	Erie County Court of Common Pleas – Probation Department	kbias@eriecounty.oh.gov
Annette Borsick	Member	Erie Shore Network, Inc.	smborsick@yahoo.com
Stacey Borsick	Member	Erie Shore Network, Inc.	smborsick@yahoo.com
Tanasha Brown	Member	Erie Shore Network, Inc.	419-370-9848
Brenda Cronin	Executive Director	Mental Health and Recovery Board of Erie and Ottawa Counties	ceomhrb@mhrbeo.com
Robert DeLamatre	Judge	Erie County Juvenile Court	rdelamatre@eriecounty.oh.gov
Julie Didion	Mental Health Coordinator	Firelands Counseling and Recovery Services	Julie.didion@firelands.com
Christopher Gerome	Emergency Service Director	Firelands Counseling and Recovery Services	geromec@firelands.com
Adrienne Gibbs	Behavioral Health Director	Erie County Health Department	agibbs@eriecohealthohio.org
Julie Hammond	Board Member	Mental Health and Recovery Board of Erie and Ottawa Counties	thejustsethfoundation@gmail.com
Alexis Harvey	Detective	Erie County Sheriff's Office	
Amy Hayfield	Public Housing Case Manager	Erie County Metropolitan Housing	ahayfield@eriemetrohousing.org
Bill Henderly	Officer	Perkins Township Police Department	bhenderly@perkinstownship.com
Charlie Hughes	Chief Operating Officer	Northwest Ohio Psychiatric Hospital	Charlie.hughes@mha.ohio.gov
Brett Johnson	Chief Executive Officer	Northwest Ohio Psychiatric Hospital	Brett.johnson@mha.ohio.gov
Andrea Jones	Director of Treatment – Erie County	The LCADA Way	ajones@thelacadaway.org
Adam Lieb	Probation Officer	Sandusky Municipal Court – Probation Department	alieb@ci.sandusky.oh.us
AJ Lill	Deputy Director of Social Programs	Erie County Job and Family Services	lill@jfs.ohio.gov
Marsha Murk	Vice President of Behavioral Health Services	Firelands Counseling and Recovery Services	murkm@firelands.com
Edward Noftz	Guardianship Staff	Catholic Charites	enoftz@toledodiocese.org
Racquel Pace	Executive Director	Center for Cultural Awareness	Center4cultural@yahoo.com
Valarie Parker	Board Member	Mental Health and Recovery Board of Erie and Ottawa Counties	vparker@bex.net
Megan Peugeot	Director of Student Services and Family Support	Sandusky Schools	mpeugeot@scs-k12.net
Diane Taylor	Deputy Director	Mental Health and Recovery Board of Erie and Ottawa Counties	deputy@mhrbeo.com
Bill Turton	Emergency Service Director	Firelands Regional Medical Center	turtonb@firelands.com
Henrietta Whelan	Executive Director	Bayshore Counseling Services	hwhelan@bayshorecs.org

Action Planning Matrix for Erie County, Ohio

Priority Area 1: Housing			
Objective	Action Step	Who	When
1. Gather an inventory of all currently available housing for residents	<ul style="list-style-type: none"> A. Volunteers of America, Erie County Board of Developmental Disabilities and mental health will provide information on available housing B. Contact Erie County Metro Housing (Ralph Chamberlin) to gather all available housing options C. Salvation Army, Catholic Charities, Job and Family Services, CAC, churches and WSOS to obtain housing resources and supports provided by agencies listed 	Carrie Beier	August 15, 2019
2. Gather information on how many people are residing in and out of county homes, and average daily number residing out of county	<ul style="list-style-type: none"> A. Contact mental health, Erie County Board of Developmental Disabilities, and Firelands Counseling and Recovery Services B. Number of persons from Erie County (on any given day) are residing in the homeless shelter (Crossroads) 	Brenda Cronin	August 15, 2019
3. Gather waitlist information from housing providers	<ul style="list-style-type: none"> A. Contact housing provider quarterly for updates 	Brenda Cronin or Carrie Beier	August 15, 2019
4. Analyze the data and assess any gaps or future service needs	<ul style="list-style-type: none"> A. Collate information 	Workgroup Members	First Week of September
5. Identify percentage of family (natural) that people have which support living/housing activities	<ul style="list-style-type: none"> A. Gather when contacting current housing options 	Brenda Cronin, Carrie Beier and Volunteers of America	August 15, 2019
6. Gather technology options and resources for person to live in least restrictive environment			August 15, 2019

Action Planning Matrix for Erie County, Ohio

Priority Area 2: Specialty Courts				
Objective		Action Step	Who	When
1.	Determine/discuss interest/commitment of judges in developing a mental health court	<ul style="list-style-type: none"> A. Discussion with prosecutors and judges B. Survey prosecutors and judges regarding knowledge and interest at both Municipal and Common Pleas level 	Judge DeLamatre, Prosecutors, Judges, Mental Health and Recovery Board of Erie and Ottawa Counties, Action Committee Members as needed and Providers	Next 6-9 months
2.	Research mental health and Veteran, etc. court models and gather data	<ul style="list-style-type: none"> A. Work with providers above and mental health peer supports 	SSA – Henry Lee Jacobs	Next 6-9 months
3.	Develop planning team	<ul style="list-style-type: none"> A. Determine how to proceed, develop and formalize steps B. Cross training between systems/providers 	Henry Lee Jacobs and Judge DeLamatre	Next 6-9 months
4.	Coordination with Adult Drug Court for process/development	<ul style="list-style-type: none"> A. Include any new members in planning team B. See process through and implementation 	<p>Judge DeLamatre</p> <p>Entire Team</p>	<p>Ongoing – Current</p> <p>Next 12 months depending upon planning decisions</p>

Action Planning Matrix for Erie County, Ohio

Priority Area 3: Peer Support Across Intercepts				
Objective		Action Step	Who	When
1.	Educate committee	<ul style="list-style-type: none"> A. Invite other players to committee (Criminal Justice System, consumers and main agencies) B. Research – contact Ruth Simera; research programs; peer services on national level C. Committee reconvene in 60 days to share information and formulize informational survey/packet 	<p>All</p> <p>Diane Taylor, Racquel Pace and Brenda Baum</p> <p>All with invited committee members</p>	<p>Ongoing</p> <p>Prior to August 12, 2019</p> <p>August 12, 2019</p>
2.	Educate/assess	<ul style="list-style-type: none"> A. Share research data with system players and funders B. Disseminate survey to assess the need C. Community at large/faith based (meeting) 	<p>Committee</p> <p>Committee</p> <p>Committee</p>	<p>To Be Determined (October)</p>
3.	Review and plan next steps for implementation	<ul style="list-style-type: none"> A. Committee reconvene to discuss survey results and input from participants 	<p>Committee</p>	<p>To Be Determined (November)</p>

Action Planning Matrix for Erie County, Ohio

Priority Area 4: Mobile Crisis			
Objective	Action Step	Who	When
1. Determine current med demands	A. Research current demands (who, what, frequency/hours of demand)	Firelands Mental Health (Christopher Gerome) and Metro Housing (Amy Hayfield) – data to be collected predefined and used by both	June 30, 2019
	B. Present demand trend data to steering committee for input	Christopher Gerome, Amy Hayfield, Brenda Cronin, Annette Borsick	July 30, 2019
	C. Gain consensus		
2. Determine current unmet demands	A. Research current unmet demands (who, what, frequency/hours of demand)	Firelands Mental Health (Christopher Gerome and Amy Hayfield)	June 30, 2019
	B. Present demand trend data to steering committee for input	Christopher Gerome, Amy Hayfield, Brenda Cronin and Annette Borsick	July 30, 2019
	C. Based on available data, research whether the unmet demands (who, what, frequency/hours) should be addressed <ul style="list-style-type: none"> a. Mobile crisis system development b. Retrain/tweak current system to address the unmet needs <ul style="list-style-type: none"> i. Train current systems (police department, fire department, etc.) staff regarding services and supports available within the community ii. Create stronger collaborations amongst agencies, such as possible quarterly meetings to discuss services available and needs; and needs as defined pre-established data points 	Mobile crisis small group and any additional agencies as identified by the small group team	August 15, 2019

Action Planning Matrix for Erie County, Ohio

<p>3.</p> <p>4.</p> <p>5.</p> <p>6.</p> <p>7.</p> <p>8.</p>	<p>Identify the current agencies serving individuals who are likely in need of a mobile crisis responder</p> <p>If data/team determine a mobile crisis system is needed, identify an agency willing/interested in being the responsible agency</p> <p>Determine current safety concerns in the area that would impact mobile responders</p> <p>Research other mobile crisis options utilized by other communities</p> <p>Determine transportation needs of clients in order to access providers</p> <p>Determine current relationship between the Hotline and Police Departments</p>	<p>A. Contact current mental health providers to ascertain number of clients who have been referred for mobile crisis</p> <p>B. Contact current mental health providers to ascertain frequency clients are referred for situations that might have been better served by mobile crisis</p> <p>A. Research safety concerns for the mobile response system</p> <p>B. Review the data with the steering committee</p> <p>C. The Responsible Agency will determine specific criteria for which the mobile crisis unit is called</p> <p>A. To be determined/contingent upon Objective 4</p> <p>A. Contact known “successful” agencies address crisis in the community (Cumberland, Maryland; Wooster, Ohio Police Department using iPads)</p> <p>A. To Be Determined</p> <p>A. Survey Firelands/Hotline staff regarding perception of the relationship</p> <p>B. Survey all Erie County police departments regarding perceptions of the relationship</p> <p>Who’s... Veteran’s Administration Firelands Bayshore LCADA Other mental health agencies</p>	<p>To Be Determined</p> <p>Steering Committee</p> <p>Steering Committee</p> <p>To Be Determined</p> <p>To Be Determined</p> <p>To Be Determined</p> <p>To Be Determined</p>	<p>To Be Determined</p> <p>To Be Determined</p> <p>To Be Determined</p> <p>To Be Determined</p> <p>Following Objective 4 determination</p> <p>To Be Determined</p> <p>To Be Determined</p> <p>To Be Determined</p> <p>To Be Determined</p>
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Appendix

Appendix A

Erie County Evidenced Based and Best Practices

Firelands Counseling and Recovery Services – CCQ

- Alcohol and Drug Treatment: Matrix Model
- Crisis Program
- Gambling Addiction Treatment
- Inpatient Care
- Mental Illness Treatment: CBT, Trauma-Informed Care, and Integrated Family and System Therapy
- Vocational Rehabilitation
- Behavioral Health Treatment Locations

Bayshore Counseling Services – CCQ

- Behavioral Health Treatment Services
 - Diagnostic Assessment
 - Screening and Counseling for Problem Gamblers
 - Peer Support Services
 - Individual Counseling
 - Couples Counseling
 - Family Counseling
 - Groups for Alcohol and Drug Addiction
 - Anger Management
 - Sexual and Physical Abuse and Domestic Violence Victim Services
- Prevention Services
 - Early Childhood Mental Health
 - School Prevention Programs
 - Community Education
 - Summer Prevention Programs
 - Evidence-Based Parent Programs
- Criminal Justice Programming
 - Drug Courts
 - 72-hour Driver Intervention Program
 - Thinking for a Change Program
 - Jail Services

Erie Shore Network – Board Website

- Peer Support
- Educational Services
- Support Groups

Sandusky Artisans Recovery Community Center – Board Website

- AA
- CA
- NA
- HA
- NAMI
- SOLACE
- WHAM
- Peer Support

Appendix B

JAIL BOOKINGS <i>Please report most recent data available (12-36 months) and use a consistent time range throughout the report.</i>	
Person Completing Form <i>(name/title)</i> Thomas Proy	
Time period being reported identify a recent six-month to one-year period 5/14/18 – 5/15/19	
What is the rated capacity of the jail?	111
What is the average daily total population of the jail?	124
What is the average number of total daily bookings?	10
What type of automated system is used to collect Jail Booking, classification, health and release information?	Webjain
Based on the total jail population for the time range being reported, please provide the number for each classification of inmate below: <i>(If unable to provide objective data on booking types, please provide estimated average percentage for each booking)</i>	
Pretrial Misdemeanor	13
Pretrial Felony	63
Probation Violation	20
Sentenced local	17
Sentenced awaiting transport	10
Other (specify)	1 Parole
Is there a separate facility or unit for mental health? If not, where are persons with mental illness housed?	Yes / No Yes
<i>The following section asks about people who were identified as having mental health issues for the timeframe being reported.</i>	
How many people, total, are identified as having a mental illness?	60-70%
How many people identified as having a mental illness were identified by jail booking staff?	<10%
How many people identified as having a mental illness were identified while incarcerated (by corrections officers, health staff or others)	70%
Is a specific screening tool mechanism used to identify individuals with mental illness? If yes, please name:	Yes / No Yes
Does your Booking/Automated system allow the Jail to identify or flag defendants with Mental Illness for future booking information?	Yes / No Yes
What is the average daily population of persons with mental illness?	60-70%
What is the average number of daily bookings of people with mental illness?	<1%
What percentage of the pretrial population represents persons with mental illness?	60-70%
What percentage of the sentenced population represents persons with mental illness?	60-70%
CROSS TABULATION OF MULTI-SYSTEM DATA <i>For the entire population of persons booked into jail during the identified time range (open or closed cases):</i>	
Is Jail Booking information shared on a regular basis with public funded Mental Health, Substance Use Treatment or Developmental Disability Agencies? If so, how?	Yes / No Yes

How many people were known to the publicly funded mental health system?	0
How many people accessed acute crisis services in the jail during the specified reporting period?	0
How many people were known to the publicly funded substance use treatment system?	0
How many people were known to the Developmental Disabilities system?	0
ADDITIONAL JAIL/OFFENSE-RELATED INFORMATION	
For those who are identified as persons with mental illness or co-occurring substance use disorder or developmental disabilities (by jail, other criminal justice, or treatment systems) during the reported time range, what are the nature of the charges?	
Misdemeanors	70
Felonies	10
Violent Behavior	0
Violations of Probation	10
Frequency - How many arrests / bookings per person? (average)	0
Length of stay in the jail for each episode of incarceration (average)	23
DISCHARGE / REENTRY of individuals with mental illness or co-occurring disorders:	
How many people with mental illness or co-occurring disorders left the jail with financial benefits or entitlements in place?	0
How many people with mental illness or co-occurring disorders left the jail with a shelter as the identified residence?	1
How many people with mental illness or co-occurring disorders had no known residence?	0
How many people with mental illness or co-occurring disorders left the jail with an appointment at a mental health or other treatment service?	50%
How many people with mental illness or co-occurring disorders had contact with a helping professional from the community to facilitate reentry?	60-70%

Community Collaboration Questionnaire

Effective and efficient services for people with mental illness and co-occurring substance use disorders in the justice system require meaningful cross-system collaboration. The *Community Collaboration Questionnaire* provides the CJ CCoE with background information about your community's experience in collaborating across systems. It is recommended that one questionnaire be completed in consultation with all of the key stakeholders.

This information helps prepare the CJ CCoE for providing the best direction during the training about the points of intervention most useful in your community. This document can be filled in and returned by way of email to rsimera@neomed.edu

Please note that it is preferable not to have separate questionnaires filled out by various key stakeholders.

Community: Erie County		
Contact Person: Diane Taylor	Phone:	Email: deputy@mhrbeo.com

	Please check the appropriate box for each and provide descriptions as necessary.	YES	NO
1	Has your community begun to collaborate in providing services/working with people with mental illness and co-occurring disorders in the criminal justice system?	X	
2	Does your community have a cross-system collaborative team or task force? <i>If yes, please attach the membership list by agency and/or title, listing mental health providers, criminal justice services, substance abuse services, consumers, family members, elected officials and others.</i>		X
3	Does your community provide for cross-training of mental health, substance use, criminal justice and other providers? <i>If yes, please list recent programs:</i> CIT, Mental Health 101	X	
4	Does your community have resources identified to work with people with mental illness and co-occurring disorders in the criminal justice system? <i>Please describe:</i> Firelands and Bayshore have staff in the jail. 21 st Century CURE dollars were used to purchase Vivitrol for this population.	X	
5	Do agencies have dedicated staff or staff time to work with the criminal justice/mental health population? <i>Please describe:</i> Both Firelands and Bayshore provides a wide variety of service and support: individual counseling, Group counseling, Peer Support and linkage and referrals	X	
6	Does your community gather data about persons with mental illness and co-occurring substance use disorders involved with the criminal justice system? <i>Please describe:</i> Mental Health Bd gathers quarterly data. Firelands Track the individuals that are seen at the jail for both crisis and routine services	X	

7	<p>Does your community have one or more boundary spanners (individuals whose identified role is to link the criminal justice and mental health systems)? <i>Please describe the position and the person(s):</i></p> <p>The Mental Health Bd and there are both MH and SUD therapist and peer supporters that provides services to incarcerated individual and help to link to services upon discharge from the jail/ Additionally, Firelands has received a grant that will enable the hire of an access coordinator to link individual with intake at discharge from the jail</p>	X	
8	<p>Does your community have mechanisms, such as MOUs or other agreements, to facilitate services, facilitate communication or enhance safety across agencies or systems? <i>Please describe or if possible, provide copies of MOUs:</i></p> <p>MOU between Firelands and the jail to outline the duties and limitation of the jail-based therapy and crisis services. Local sheriff has also signed on as a support for local grant efforts and participated in the consortium for the Rural Opioid Grant</p>	X	
9	<p>Are there any local agencies that have not participated in collaboration efforts? <i>Please describe:</i></p>		X
10	<p>Does your community have any jail or court diversion programs at this time?</p> <p>Diversion and treatment in Lieu</p>	X	
11	<p>Does your community have a mental health, drug or other specialty court? <i>Please describe:</i></p> <p>Juvenile system, the adult system is working toward a drug Court, which was identified as a gap in the Opioid sequential mapping</p>	X	
12	<p>Does your community have a mechanism (such as an MOU) to facilitate partnerships with probation, parole or law enforcement? <i>Please describe or if possible, provide copies of MOUs.</i></p> <p>Fireland's maintains MOU with the Ohio Adult Parole Authority</p>	X	
13	<p>Have screening or assessment procedures been instituted in the mental health, substance use and criminal justice systems to identify people with mental illness and co-occurring substance use disorders? <i>Please describe:</i></p> <p>Firelands provided 40 hours per week in the jail, screened at intake and referred to jail therapist</p>	X	
14	<p>Does your community use criminogenic risk assessment tools among the justice involved individuals with mental illness? <i>Please describe:</i></p> <p>Brief Jail MH Screen (Firelands)</p>	X	

15	<p>Have re-entry services been instituted to help people returning to their communities from jail or prison? <i>Please describe:</i></p> <p>Case managers provide linkage and referrals and the Citizens Circle has started in Erie County</p>	X	
16	<p>To be successful, what aspects of each agency's culture do the other agencies need to be sensitive?</p> <p>Limitation of the system to access State Hospital Beds.</p>		
17	<p>Please describe any other examples, other than what is already listed in this questionnaire, of successful collaboration between criminal justice and mental health.</p> <p>Providers have collaborative with Criminal justice in submission of grants which resulted in increased supportive service in the jails.</p>		
18	<p>What would you list as your community's strengths? Willingness to work together.</p> <p>Combining resources to tackle a problem.</p>		
19	<p>What would you list as your community's biggest challenge at this time?</p> <p>Limited beds at NOPH, Consumers that are discharge from nursing home, with limited residential options.</p>		